# MASTER AGREEMENT

# VASSAR BOARD OF EDUCATION

and

TRI-COUNTY BARGAINING ASSOCIATION

# **TEACHERS**

September 1, 2008 - August 31, 2011

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# TABLE OF CONTENTS

AGREEMENT
WITNESSETH
ARTICLE 1 - RECOGNITION
ARTICLE 2 - PROFESSIONAL DUES AND PAYROLL DEDUCTIONS
ARTICLE 3 - RIGHTS OF THE BOARD
ARTICLE 4 - CONTINUITY OF OPERATIONS
ARTICLE 5 - ASSOCIATION RIGHTS
ARTICLE 6 - TEACHER RIGHTS AND PRIVILEGES
ARTICLE 7 - REDUCTIONS IN PERSONNEL AND RECALL
ARTICLE 8 - PROTECTION OF TEACHERS
ARTICLE 9 - PROFESSIONAL BEHAVIOR
ARTICLE 10 - GRIEVANCE PROCEDURE
ARTICLE 11 - TEACHING HOURS
ARTICLE 12 - TEACHING QUALIFICATIONS, ASSIGNMENTS & CONDITIONS 25
ARTICLE 13 - TEACHER EVALUATION
ARTICLE 14 - VACANCIES AND TRANSFERS27
ARTICLE 15 - LEAVES 29
ARTICLE 16 - NEGOTIATION PROCEDURES
ARTICLE 17 - INSURANCE PROTECTION
ARTICLE 18 - RETIREMENT 36
ARTICLE 19 - PROFESSIONAL COMPENSATION
ARTICLE 20 - STATUS OF AGREEMENT38
ARTICLE 21 - DURATION OF AGREEMENT39
APPENDIX A - SALARY SCHEDULE40
APPENDIX C - SCHOOL CALENDAR47
VASSAR PUBLIC SCHOOL - TEACHER EVALUATION INSTRUMENT49

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THIS AGREEMENT, made and entered into this 13<sup>th</sup> day of June, 2008, by and between the BOARD OF EDUCATION OF THE VASSAR PUBLIC SCHOOL DISTRICT, Vassar, Michigan hereinafter called the "Board" and the TRI-COUNTY BARGAINING ASSOCIATION, 4455-#I Doerr Road, Cass City, Michigan 48726, and its local affiliate, the VASSAR EDUCATION ASSOCIATION, hereinafter called the "Association".

# WITNESSETH CONTRACTOR OF THE PROPERTY OF THE P

WHEREAS, the Board and the Association recognize and declare that providing a quality education for the children of Vassar is their mutual aim and that the character of such education depends predominantly upon the quality and morale of the teaching service, and

WHEREAS, the Board has a statutory obligation, pursuant to Act 379 of the Michigan Public Acts of 1965, to bargain with the Association as the representative of its teaching personnel with respect to hours, wages, terms and conditions of employment, and

WHEREAS, the Association recognizes that its obligation is to bargain hours, wages, and conditions of employment with the Board which represents all the people who reside in the Vassar Public School District, and

WHEREAS, the parties, following extended and deliberate professional negotiations, have reached certain understandings which they desire to memorialize,

IN CONSIDERATION OF THE FOLLOWING MUTUAL COVENANTS, it is hereby agreed as follows:

#### ARTICLE 1 - RECOGNITION

1.1 Pursuant to and in conformity with the certification issued by the Bureau of Employment Relations on June 8, 1979, in Case No. R79 C-191, the Board recognizes the Association as the sole and exclusive representative for the purpose of collective bargaining with respect to wages, hours, and other terms and conditions of employment for all employees in the following described unit:

All certified personnel, including personnel on tenure, on probation, classroom teachers, alternative high school instructor(s), guidance personnel, social worker/counselor, librarians, teachers of the house-bound or hospitalized, under a contract with the Vassar Board of Education, employed or to be employed by the Board (whether or not assigned to a public school building).

Excluded: Supervisory and executive personnel, Pioneer Work and Learn Employees, office and clerical employees, substitute teachers and all others.

- The term "teacher", when used hereinafter, shall refer to all employees represented by the Association in the bargaining or negotiating unit as above defined, and references to male teachers shall include female teachers. The term "certificated" when used hereinafter shall be defined as possessing a provisional, permanent, continuing or life certificate for teaching issued by the Michigan Department of Education.
- 1.3 The Board agrees not to negotiate with any teachers' organization other than the Association for the duration of this Agreement.
- 1.4 The Board shall give bargaining unit members preference for work they have customarily performed.

# ARTICLE 2 - PROFESSIONAL DUES AND PAYROLL DEDUCTIONS

- Within thirty (30) days of the beginning of their employment hereunder, teachers may sign and deliver to the Board an assignment authorizing deduction of uniform membership dues and uniform assessments of the Association upon such conditions as the Association shall establish. Such authorization shall continue in effect from year to year unless revoked in writing to the Board with a copy to the Association, between June 1, or the date ten (10) calendar days after the first instruction day. Such authorization revoked on or after the eleventh (11th) calendar day after the first instruction day, shall be considered invalid.
- The Association shall certify to the Board in writing each year the then current rate of membership dues, including Michigan Education Association and National Education Association dues, as well as TCBA and VEA dues. Upon notification thereof the Board shall deduct said dues in approximately equal amounts on dates mutually agreed upon by the Board and the Association as set forth in a letter of understanding and remit the same to the treasurer of the Association. Upon remittance of the first dues deduction, the Board will provide the Association with a complete list of all teachers who have submitted authorization forms.

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112 1.36 ISC 11 Deductions for the teachers employed after the commencement of the school year shall be appropriately pro-rated to complete payments on the date set forth in said letter of understanding.

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begin to a state of the second shall deduct from the teacher, the Board shall deduct from the salary of any teacher and make appropriate remittance for voluntary contributions to NEA-PAC, MEA-PAC, Vassar Scholarship Fund, annuities, credit union, insurances, savings bonds, charitable donations, or any other plans or programs jointly approved by the Association and the Board.

- 2.3. The provisions of this section shall not be construed to deny any member of the bargaining unit the privilege of joining the Association during the progress of any school year.
- The Association agrees to appoint a treasurer and to empower him/her to 2.4 approve as to the accuracy of each Association deduction. This approval shall relieve the Board of the responsibility for that item, provided that any cerror subsequently determined shall be corrected by mutual agreement of the parties.
- 2.5 Any teacher who is not a member in good standing of the Association or who does not make application for membership within thirty (30) calendar days from the date of commencement of teaching duties shall as a condition of employment pay a service fee equal to dues uniformly required for membership in the Association; provided, however, that the teacher may authorize payroll deduction for such service fee in the same manner as provided in 2.1 of this Article. ANT CONTRACT

In the event that a teacher shall not pay such service fee directly to the Association, or authorize payment through payroll deduction, as provided in the preceding paragraphs, the Board shall, at the request of the Association, terminate the employment of such teacher. expressly recognize that the failure of any teacher to comply with the provisions of this Article is cause for discharge from employment.

2:6 The procedure in all cases of discharge for violation of this article shall be as follows:

> The Association shall notify the teacher of non-compliance by certified Said notice shall detail the nonmail, return receipt requested. compliance and shall provide thirty (30) calendar days for compliance, and shall further advise the recipient that a request for discharge may be filed with the Board in the event compliance is not effected.

- 2.7 The Association agrees to assume the legal defense of any suit or action brought against the Board regarding this article of the collective agreement. The Association further agrees to assume any and all costs, other than clerical costs, that the Board may incur as a result of its implementation of this article. The Association further agrees to indemnify the Board for any damages which may be assessed against the Board as a result of said suit or action, subject however, to the following conditions:
  - 1. The damages have not resulted from the gross negligence of the Board or its agents.
  - 2. The Association, after consultation with the Board, has the right to decide whether or not to appeal the decision of any court or other tribunal regarding the validity of this section, or the damages which may be assessed against the Board by any court or tribunal.
  - 3. The Association has the right to choose the legal counsel to defend any said suit or action.
  - 4. The Association shall have the right, after consultation with the Board, to compromise or settle any claim made against the Board under this section.

# ARTICLE 3 - RIGHTS OF THE BOARD

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3.1 It is recognized by all parties hereto that the Board, on its own behalf and on behalf of the electors of the district, hereby retains and reserves unto itself all powers, rights, authority, duties and responsibilities conferred upon and vested in it by the laws and Constitution of the State of Michigan, and of the United States. It is further recognized that the exercise of said powers, rights, authority, duties and responsibilities by the Board, the adoption of policies, rules, regulations and practices and furtherance thereof, and the use of judgment and discretion in connection therewith shall be limited only by the specific and express terms of this Agreement, and then only to the extent that such specific and express terms hereof are in conformance with the Constitution and laws of the State of Michigan, and the Constitution and laws of the United States.

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#### **ARTICLE 4 - CONTINUITY OF OPERATIONS**

4.1 The Association and the Board recognize that strikes and other forms of work stoppages, occurring during the term of this Agreement, by teachers are contrary to law. The Association and the Board subscribe to the principle that differences shall be resolved by peaceful and appropriate means without interruption of the school program. The Association therefore agrees that during the term of this Agreement its officers, representatives and members shall not authorize, instigate, cause, or ratify, nor shall any teacher take part in any teacher-related strike, slowdown or stoppage of work, boycott, or other interruption of activities of the school system.

#### **ARTICLE 5 - ASSOCIATION RIGHTS**

- 5.1 After the close of school and prior to 5:30 p.m., the Association or its designated representatives may use school facilities for meetings without cost on school days. The principal of the building in question will be notified at least three (3) days in advance of the time of general meetings and two (2) days for committee meetings, and will assist the teachers in selection of room(s) for the meetings. The three (3) or (2) days limitation will be waived in case of emergency, and emergencies are not to exceed two (2) days per school year. All requests for building use after 5:30 p.m. shall conform to Board policies.
- 5.2 The Association may distribute materials through teachers' mailboxes and bulletin boards that are located in faculty rooms. However, all articles submitted must have the letterhead of the Association. The allowance to so distribute literature does not imply agreement on the part of the Board as to validity or to content.
- The Board agrees to furnish to the Association, in response to reasonable requests in writing, from time to time, available information concerning the financial resources of the district, tentative budgetary requirements, allocations, and such pertinent information that will specifically assist the Association in developing intelligent, accurate, informed, and constructive programs on behalf of the teachers. The cost of materials under ten dollars (\$10.00) will be paid by the Board. The cost of material and/or labor in excess of ten dollars (\$10.00) will be split fifty/fifty between the Association and the Board.

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At the beginning of each school year, the Association shall be entitled to a meeting of not less than seventy-five (75) minutes. The time of meeting shall be mutually agreed to by the Board and the Association upon request of either party.

# **ARTICLE 6 - TEACHER RIGHTS AND PRIVILEGES**

- Pursuant to act 379 of the Public Acts of 1965, the Board hereby agrees: 6.1 that teachers covered by this Agreement shall have the right freely to organize, join and support the Association for the purpose of engaging in. collective bargaining or negotiation, and other concerted activities for As a duly elected body exercising mutual aid and protection. governmental power in accordance with the laws of the State of Michigan, the Board undertakes and agrees that it will not directly or indirectly discourage or deprive or coerce any teacher in the enjoyment of any rights conferred by Act 379 or other laws of Michigan or the Constitutions of Michigan and the United States; that it will not discriminate against any teacher with respect to hours, wages or terms or conditions of employment by reason of this membership in the Association, his/her participation in any activities of the Association or collective professional negotiations with the Board, of his/her institution of any grievance, complaint or proceeding under this Agreement or otherwise with respect to any terms or conditions of employment.
- Teachers shall be entitled to full rights of citizenship, and no religious or political activities of any teacher or the lack thereof shall be grounds for any discipline or discrimination with respect to the professional employment of such teacher, provided, however, that such activity is not disruptive of the educational process or a threat to the operation of the school and its system.
- The provisions of this Agreement and the wages, hours, terms and conditions of employment shall be applied without regard to race, creed, religion, color, national origin, age (excluding the retirement policy of the Board), sex, or marital status, or membership in or association with the activities of any employee organization. The Board and the Association pledge themselves to seek to extend the advantages of public education to every student without regard to race, creed, religion, sex, color, or national origin, and to seek to achieve full equality of educational opportunity to all pupils.

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- The private and personal life of any teacher is not normally within the appropriate concern or attention of the Board. However, if an incident arises which is detrimental to classroom performance, disruptive of the educational process or a threat to the operation of the school and its system, the Board and/or Superintendent may exercise their administrative prerogatives. Any action taken against a teacher shall be subject to the grievance procedure or tenure procedure as herein provided.
- The Board recognizes that teachers are professionals and that, in their capacity as professionals, teachers must use professional judgment with regard to communications between students and themselves as to whether these communications should be considered confidential, unless said disclosure is required by law. Teachers recognize the need to keep channels of communication open with parents/students and themselves. They shall likewise communicate with parents and will provide their building principal their personal home telephone number to enable the principal to call the teacher whenever necessary.
- 6.6 Adequate faculty rooms shall be provided. The Board agrees to provide these rooms with furnishings and equipment which shall include a typewriter and/or computer or word processor, duplicating or ditto machine, and a worktable.
- 6.7 Reasonable telephone facilities shall be provided in each building for local telephone calls.
- 6.8 The Board shall make available lavatory facilities in each school exclusively for teacher use.
- 6.9 Harassment against bargaining unit members (staff) will not be tolerated in the District's educational programs or activities. Conduct constituting harassment may take different forms, including but not limited to the following:

## Sexual Harassment .

- A. Verbal: The making of written or oral sexual innuendoes, suggestive comments, jokes of a sexual nature, sexual propositions, or threats to the bargaining unit member.
- B. Non-Verbal: Causing the placement of sexually suggestive objects, pictures, or graphic commentaries in the school environment or the making of sexually suggestive or insulting gestures, sounds, leering, whistling, and the like to a bargaining unit member.

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C. Physical Contact: Threatening or causing unwanted touching, contact, or attempts at same, including patting, pinching, pushing the body, or coerced sexual intercourse with a bargaining unit member.

Gender/Ethnic/Religious/Disability/Height/Weight Harassment

- A. Verbal: Written or oral innuendoes, comments, jokes, insults, threats, or disparaging remarks concerning a person's gender, national origin, religious beliefs, etc. toward a bargaining unit member.
- B. Non-Verbal: Placing objects, pictures, or graphic commentaries in the school environment or making insulting or threatening gestures that are offensive to a bargaining unit member.

Working Conditions (outside of the evaluation process)

- A. Excessive Observations: Unreasonable and excessive observations by administrative staff will not be tolerated by bargaining unit members.
- B. Unreasonable Expectations: Unreasonable expectations which are above and beyond the normal teacher's responsibilities will not be tolerated by bargaining unit members.

Any bargaining unit member who believes that she/he is the victim of any of the above actions or has observed such actions taken by an immediate supervisor or other administrator associated with the District should promptly take the following steps:

- A. If the alleged harasser is a bargaining unit member's supervisor, the affected bargaining unit member should, as soon as possible after the incident, contact the Superintendent.
- B. If the alleged harasser is not the bargaining unit member's supervisor, the affected bargaining unit member should, as soon as possible after the incident, contact his/her supervisor.

The bargaining unit member may make contact either by a written report or by telephone or personal visit. During the contact, the reporting bargaining unit member should provide the name of the person(s) whom she/he believes to be responsible for the harassment and the nature of the harassing incident(s). A written summary of each such report is to be prepared promptly by the staff member receiving the report and forwarded to the Superintendent.

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Each report received by the supervisor or Superintendent as provided above, will be investigated in a timely and confidential manner. While a charge is under investigation, no information is to be released to anyone who is not involved with the investigation, except as may be required by law or in the context of a legal or administrative proceeding. No one involved is to discuss the subject outside of the investigation.

The purpose of this provision is to:

- A. Protect the confidentiality of the staff member who files a complaint.
- B. Encourage the reporting of any incidents of harassment.

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 Protect the reputation of any party wrongfully charged with harassment.

Investigation of a complaint will normally include conferring with the parties involved and any named or apparent witnesses. All staff members and others involved are to be protected from coercion, intimidation, retaliation, or discrimination for filing a complaint or assisting in an investigation.

If the investigation reveals that the complaint is valid, then prompt, appropriate remedial and/or disciplinary action will be taken immediately to prevent the continuance of the harassment or its recurrence.

The District recognizes that determining whether a particular action or incident is harassment or, conversely, is reflective of a social relationship without a discriminatory or intimidating intent or effect must be based on all of the facts in the matter. Given the nature of this type of intimidation, the District recognizes that false accusations of harassment can have serious effects on innocent individuals. Accordingly, all administrative and bargaining unit members are expected to act responsibly, honestly, and with the utmost candor whenever they present harassment allegations or charges against fellow staff members, students, or others associated with the District. Provisions of this Article are subject to the grievance procedure.

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#### ARTICLE 7 - REDUCTIONS IN PERSONNEL AND RECALL

- 7.1 Should a reduction in the number of teachers be made for a succeeding school year, the following procedure will be followed:
  - (a) All certificated teachers will be given a contract, if possible.
  - (b) In the case where the number of certificated teachers exceeds the number of teachers required, the Board will retain those teachers with the longest service in the Vassar School District (seniority begins with first day on job) who are certified and highly qualified to teach the positions which will be available. Teachers displaced will be assigned to a position they are certified and highly qualified for prior to any position being posted.
- (c) In the case where two or more teachers are certificated, highly qualified and have the same number of years' experience, the board/its designee will retain the most qualified teacher/teachers.
- 7.2 The board will endeavor to provide the Association with a complete seniority list of all teachers and their areas of certification at least 15 days prior to the time statutory notices are to be given to those teachers who will be dismissed.
- 7.3 Any teacher on permanent tenure whose services are terminated because of a necessary reduction in personnel shall be appointed to the first vacancy for which s/he is certified and highly qualified. Where more than one person on layoff possesses the necessary certification, recall shall be in reverse order of layoff among those certified and highly qualified. In cases of equal seniority or layoff the Board of Education shall select the most qualified.
- 7.4 Any teacher on permanent tenure whose services are terminated because of a necessary reduction in personnel must accept the first offer of appointment to the vacancy for which s/he is certified and highly qualified within twenty (20) days of date of mailing of such offer.
- 7.5 Notification of appointment shall be sent by certified mail to the teacher's last known address with a copy to the Association.
- 7.6 The re-hiring of non-tenure teachers shall be in the sole discretion of the Board.

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#### **ARTICLE 8 - PROTECTION OF TEACHERS**

- The teacher's authority and effectiveness in his/her classroom are undermined when students discover that there is insufficient administrative backing and support of the teacher. The Board recognizes its responsibility to give reasonable support and assistance to teachers with respect to the maintenance of control and discipline in the classroom. The Board further recognizes that the teacher may not fairly be expected to assume responsibility for emotionally disturbed students nor be charged with responsibility for psychotherapy. Whenever it is diagnosed by a qualified diagnostician that a particular pupil requires the attention of special counselors, social workers, law enforcement personnel, physicians or other professional persons, the Board will take reasonable steps concerning the responsibility of the teacher with respect to such pupil. The Board further recognizes that a teacher may use such discipline, including expulsion of a student from class, as may be necessary for the purpose of maintaining proper discipline over students in attendance at school or school related activities, provided, however, that the same is not contrary to established, promulgated Board policy.
  - 8.2 Any case of assault upon a teacher resulting from educational responsibilities shall be promptly reported to the Board or its designated representative. The Board shall render reasonable assistance to the teacher in connection with the handling of the incident, including law enforcement and judicial authorities.
  - If any teacher is complained against or sued by reason of disciplinary 8.3 action taken by the teacher against a student, the Board will render reasonable assistance to the teacher in his/her defense.
  - 8.4 Time lost by a teacher in connection with any incident mentioned in this section shall not be charged against the teacher if the teacher is found innocent.
  - 8.5 The Board will assist the teacher, within the law, in prosecuting his/her claim for destruction of clothing, personal property, and damages while working in the line of duty.
  - No material originating after original employment will be placed in the 8.6 teacher's personnel file unless the teacher has had an opportunity to review the material. The teacher may submit a written notation regarding anv material and the same shall be attached to the file copy of the material in question. If the teacher believes that material to be placed in his/her file is inappropriate, in error or unsubstantiated, s/he may receive adjustment informally and/or through the grievance procedure provided

cause is shown, whereupon the material will be corrected or expunged from the file. If the teacher is asked to sign material placed in his/her file, such signature shall be understood to indicate his/her awareness of the material, but in no instance shall said signature be interpreted to mean agreement with the content of the material.

Any complaint made against a teacher or person for whom the teacher is administratively responsible, by any parent, student, or other person will be called to the attention of the teacher.

- 8.7 A teacher will have the right to review the contents of all records of the District pertaining to said teacher, originating after original employment, and to have a representative of the Association accompany him/her in such review.
- 8.8 The parties hereto seek to educate young people in the democratic tradition, to foster a recognition of individual freedom and social responsibility, to inspire meaningful awareness of and respect for the Constitution and the Bill of Rights, and to instill appreciation of the values of individual personality. It is recognized that these democratic values can best be transmitted in an atmosphere which is free from unreasonable censorship and artificial restraints upon free inquiry and learning, and in which academic freedom for teacher and student is encouraged. Freedom of individual expression will be encouraged, provided however, that the exercise of said freedom is not disruptive, does not interfere with the Board's goals and exit outcomes and their responsibility in maintaining orderly discipline in public education, and so long as it is reasonably related to a legitimate educational purpose.

#### ARTICLE 9 - PROFESSIONAL BEHAVIOR

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- 9.1 The Board and the Association recognize that abuse of sick leave or other leaves, chronic tardiness or absence, willful deficiencies in professional performance, or other violations of discipline by a teacher reflect adversely upon the teaching profession and create undesirable conditions in the school building. The Association agrees to receive from the Board notice of alleged abuses of contract provisions or unprofessional behavior, and to bring this before the appropriate Association body for discussion and possible action.
- 9.2 A teacher ordinarily shall and whenever possible be entitled upon request to have present a representative of the Association when s/he is being reprimanded, warned or disciplined for any infraction of discipline or delinquency in professional performance. This provision is intended to apply to serious or formal charges and not to emergency situations or

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minor comments or criticisms directed at a teacher. In any case a teacher may ask for a conference that shall be held within twenty-four (24) hours and at which a full statement of such criticisms, comments or charges shall be made and at which Association representatives shall be present When a request for such representation is made, no action shall be taken with respect to the teacher until such representative of the Association is present. Disciplining a teacher by an administrator shall ordinarily, and whenever possible, be in private conference. rizioos. (

- 9.3 No teacher will be disciplined, demoted, dismissed, suspended with or without pay, or reprimanded without just cause. Just cause will include, but not be limited to, inefficiency or incompetence, insubordination against the reasonable rules of the Board, gross misconduct, or disability, mental or physical, as shown by competent medical evidence, habitual tardiness and habitual abuse of the preparation hour, sick leave and personal leave days, and non-compliance with the provisions of this Agreement. 40 300 B
- Anv such discipline, demotion, dismissal, suspension or reprimand of 9.4 teachers will be subject to the grievance procedure set forth in the Agreement, provided; however, that failure of the Board to assign or reassign a teacher to an annual assignment of extra duty for extra pay shall not be construed as a demotion and shall not be subject to the grievance procedure, and provided further, that the Board's decision at Level Three of the Grievance Procedure on the termination of services or failure to reemploy a non-tenure teacher or placing of a teacher on a third year of probation will be final and not subject to arbitration.
- 9.5 Teachers shall be expected to exercise care with respect to the safety of pupils and school property.
- 9.6 All teachers shall conform to established, promulgated Board policies, regulations and requirements, including but not limited to.
  - Lesson plans suitable for use by a substitute teacher shall be a s (a) prepared at least three (3) to five (5) days in advance, recorded in the teacher's Lesson Plan Book and available to the administration These plans shall include the current seating at all times. arrangement and daily program, or a workable alternate program larger.
  - (b) Grades given for daily work, marking periods, and semesters are to ... be entered in the class books with recording materials available. An adequate basis for all grades issued will be immediately available.
  - All teachers shall observe examination dates as established by the (c) administration, unless otherwise specified by the building principal.

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- (d) When the schools are closed to students due to acts of God, teachers shall not report for duty.
- (e) All teachers shall submit required reports, inventories, materials, and requisitions when requested by the administration.
- (f) All teachers shall attend all assemblies for their respective schools. They shall intersperse themselves throughout the assembly site to maintain student control.
- 9.7 Each teacher shall be informed of a telephone number s/he shall call between 6:00 a.m. and 7:00 a.m. to report unavailability for work. If possible the teacher should call the night before his/her unavailability, if such unavailability is known at that time. Once a teacher has reported unavailability, it shall be the responsibility of the administration to make whatever arrangements are required.
- 9.8 The Association recognizes that the primary responsibility for classroom control and discipline rests with the teacher. The Association further realizes that disciplinary actions and methods involved by him/her shall be reasonable and just, and in accordance with established Board policy.

### **ARTICLE 10 - GRIEVANCE PROCEDURE**

#### 10.1 Definitions

(a) A "grievance" is a claim by a teacher or the Association that there has been a violation, misapplication, or misinterpretation of any provision of this Agreement.

In the event an employee shall use any other forum or procedure than provided in the grievance process to attempt to adjust a grievance or complaint against the Board of Education or his/her supervisor, the grievance process shall be abated during such period as the alternate remedy is being pursued, and the final result of that alternate remedy shall be the final result of the grievance process and the grievance shall be closed, based upon the final determination made in the alternate remedy.

- (b) A "party of interest" is the person, persons or Association making the claim and any person who might take action or against whom action might be taken in order to resolve the grievance.
- (c) The "grievant" is the person or persons making the claim.

The term "days" when used in this section shall mean duty days, unless otherwise indicated, provided, however, that after the close of the school year and prior to the start of the succeeding school year the term day when used herein shall be defined as a normal working day (Saturday, Sunday and Holidays excluded).

## and 10.2 Purpose

The primary purpose of this procedure is to secure, at the lowest level possible, equitable solutions to the problem of the parties. Both parties agree that these proceedings shall be kept as confidential as may be appropriate at any level of such procedure. Nothing contained herein shall be construed as limiting the right of any teacher having a grievance to discuss the matter informally with any appropriate member of the administration, and having the grievance adjusted without intervention of the Association, provided that the adjustment is not inconsistent with the terms of this Agreement and the Association has been given opportunity to be present at such adjustment.

#### 10.3 Structure

- (a) Representatives shall be selected in a manner determined by the Association.
- (b) The Association shall establish a grievance committee which shall be broadly representative. In the event that any Association representative or any member of the grievance committee is a party of interest to any grievance, s/he shall disqualify herself/himself and a substitute shall be named by the Association.
- (c) The building principal shall be the administrative representative when the grievance arises in that building.
- (d) The Board hereby designates the Superintendent as its representative when the grievance arises in areas where there is more than one administrator involved.

#### 10.4 Procedure

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Proceedings under this procedure must begin within fifteen (15) days of the alleged infraction. Said procedure shall be deemed to have commenced when a written complaint is filed with the office of the building principal. The number of days indicated at each level, as set forth below, is considered to be a maximum, and the failure of a teacher to proceed to the next step of the grievance procedure within the time limits, as set forth, shall be deemed to be an acceptance of the decision previously rendered and shall constitute a waiver of any future appeal concerning the particular grievance. The failure of an

administrator, at any step, to communicate his decision to the teacher within the specified time limit shall permit the teacher to proceed to the next step. All time limits may be extended by mutual agreement in writing.

#### LEVEL ONE

The grievant shall first discuss his/her grievance with his/her immediate supervisor or principal, and present the grievance in writing to said person individually, or together with his/her Association representative.

#### LEVEL TWO

- (a) In the event the grievant is not satisfied with the disposition of his/her grievance at Level One or if no decision has been rendered within five (5) days after presentation of the grievance, the grievant may file the grievance in writing with the Association's grievance committee, with a duplicate thereof being forwarded directly to the Superintendent.
- (b) Within five (5) days of receipt of the grievance, the grievance committee shall decide whether or not there is a legitimate grievance. If the committee decides there is a legitimate grievance, it shall, within five (5) days after the receipt of said grievance, submit said grievance to the Superintendent. If the committee decides that no grievance exists and so notifies the grievant the teacher may within five (5) days of the filing of said grievance with the grievance committee continue to process this claim with the Superintendent without Association support. Within five (5) days from receipt of the grievance by the Superintendent, s/he shall render his/her decision.

#### LEVEL THREE

In the event that the grievance is not satisfactorily resolved at Level Two, or if no decision has been rendered within five (5) days from receipt of the grievance by the Superintendent, the grievant or the grievance committee may, within five (5) days, refer the grievance to the Board's review committee. This committee shall be composed of up to three (3) members of the Board of Education along with such other representatives as the Board shall designate. Within fourteen (14) days from receipt of the written referral by the Board, its review committee shall meet with the Association's grievance committee and the Association's negotiating team chairperson and/or the grievant for the purpose of arriving at a mutually satisfactory solution to the grievance. A decision shall be rendered by the Board at its next regularly scheduled Board meeting, or in an emergency situation, within ten (10) days at the specific request of the Association.

#### LEVEL FOUR

In the event the grievance is not satisfactorily resolved at Level Three, the grievance, may, within five (5) days, at the request of either the Board or the Association, be submitted to State Mediation as provided for in Section 7 of P.A. 1947, No. 336, as amended. Said mediation will be scheduled at the earliest convenience of the mediator so assigned. Any recommendation or decision of the mediator shall not be binding on either party. Inasmuch as the mediator will not be obligated to render any written decision or recommendation, his/her services for purpose herein will be construed to be concluded upon written notification from either party that utilization of mediation will no longer be required. The submission of the grievance to state mediation shall not be obligatory under this grievance procedure but may be used at the discretion of either party.

#### LEVEL FIVE

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In the event the grievance is not satisfactorily resolved at Level Three, or in the event the grievance is not satisfactorily resolved within two (2) days after conclusion of State Mediation, should State Mediation be utilized, the grievance may be submitted to arbitration before an impartial arbitrator. If the parties cannot agree as to the arbitrator within five (5) calendar days from the notification date that arbitration will be pursued, s/he shall be selected by the American Arbitration Association in accordance with its rules which shall likewise govern the arbitration proceeding. The Board and the Association shall not be permitted to assert in such arbitration proceeding any grounds which rely on any evidence not previously disclosed to the other party. Both parties agree to be bound by the award of the arbitrator and agree that judgment thereon may be entered in any court of competent jurisdiction.

The arbitrator shall have no power to alter or add to or subtract from the terms of this Agreement. The arbitrator will be without power or authority to make decisions which require the commission of any act prohibited by law, nor any act which violates the terms of this Agreement. An arbitration hearing will be held at which the parties will be privileged to attend. Each party may present the testimony of witnesses and any pertinent written evidence. The cost of the arbitrator shall be shared equally by the parties.

## 10.5 Rights to Representation

Any party of interest may be represented at all meetings and hearings at any level of the grievance procedure by another teacher or another person; provided, however, that no teacher may in any event be represented by an officer, agent or other representative of any organization other than the Association. When a teacher is not represented by the Association, the Association shall have the right to be present and to state its views at Level Three or beyond in the grievance procedure.

#### 10.6 Miscellaneous

- (a) The grievance procedure shall not be used by any teacher subsequent to an attempt at redress by means of the legal statutes.
- (b) A grievance may be withdrawn at any level without prejudice or record. However, if, in the judgment of the Association representative or the grievance committee, at Level Three or beyond, the grievance affects a group of teachers, the grievance committee may process the grievance at the appropriate level.
- (c) The grievance discussed and the decision rendered at all other levels shall be in writing and shall promptly be transmitted to all parties of interest.
- (d) No reprisals of any kind shall be taken by or against any party of interest or any participant in the grievance procedure by reason of such participation.
- (e) All documents, communications, and records dealing with a grievance shall be filed separately from the personnel files of the participants.
- (f) Forms for filing and processing grievances shall be designed by the Superintendent and the grievance committee. They shall be prepared by the Superintendent and shall be given appropriate distribution so as to facilitate the operation of the grievance procedure.
- (g) Access to places, records, and all information pertinent to the determination and processing of the grievance at Level Three or beyond, shall be made available to all parties. The Board and the Association shall be provided with a list of particulars and all evidence pertaining to the grievance under consideration if the grievant so desires.
- (h) In the case of investigation of any grievance, representatives of the Association shall report to the principal of the building being visited and state the purpose of the visit immediately upon arrival, in writing.

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(i) In the event that an arbitration hearing is held during the school day, the grievant as well as his/her representative shall be relieved of their duties without loss of pay. Expenses of witnesses shall be borne by the party calling the same.

#### **ARTICLE 11 - TEACHING HOURS**

## **HOURS**

- 11.1 A teacher's official scheduled time shall not exceed seven (7) hours, scheduled from 8:00 a.m. to 3:30 p.m., which schedule shall include his/her conference preparation period but shall exclude his/her lunch period. Exceptions may be made by the Board for teachers who are employed by the Board for bus driving duties. Any changes in length of class or length of preparation period will be negotiated.
- 11.2 Teachers are to be in their rooms ten (10) minutes before their morning classes and during their class period. Teachers recognize that they are to be in the building, and are responsible for their rooms, for the time specified in the contract. However, emergencies, personal needs, or requests of the Principal or Superintendent may constitute an exception.

If the Building Principal believes that room responsibility is being abused s/he shall give warning, and if there is further abuse, s/he shall have power to require from the teacher or teachers involved, written accounts and reasons for any or all room absences for a stated period of time not to exceed fifteen (15) days. During or after this fifteen (15) day period continuing abuse shall be subject to other disciplinary action. The Association recognizes that smoking, coffee breaks, etc., do not constitute an emergency. The Association recognizes that teachers are liable, under the law, for gross negligence in the exercise of their duties including responsibility for students assigned to them.

- 11.3 Upon the request of the administration, teachers shall remain no later than 4:00 p.m., no more than four (4) times per month, for required meetings. There are no requirements for teachers to attend meetings identified as "voluntary."
  - A. The administration will be responsible for identifying all meetings as "required" or "voluntary."

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- B. It is recognized that IEPC's in grades K-6 are exceptions to this paragraph. It is also agreed the IEPC's in the elementary shall be held no later than 4:00 p.m. and that the administration shall not overburden any teacher with excessive IEPC's in any one week. The administration will consult with the teacher(s) before scheduling an IEPC after 4:00 p.m.
- C. It is recognized that the administration shall not view the required meeting times as regularly scheduled meetings each month. The administration will make full use of the restructured time frame for additional staff meetings.
- 11.4 It is mutually recognized by the parties that the principle of the forty (40) hour normal workweek cannot be interpreted literally. Nothing contained herein prohibits the Board from assigning the extra duties normally associated with the teaching profession, provided, however, that the duties of any teacher or the responsibilities of any position in the bargaining unit will not be substantially increased except as otherwise provided herein. If a disagreement occurs between the teacher and Administration involved concerning such assignments or duties, such disagreement will be subject to the grievance procedure.
- The term "Conference Preparation Period" shall be construed to include the use of this period for preparation and conferences. Each teacher shall be provided a total of not less than two hundred seventy-five (275) minutes per week for this purpose. The Association recognizes that reasonable requests for help in emergencies for other purposes are in order.

This time is provided by the Board in order to help the teacher do a better job of teaching. It is fully expected that this period of time will be used for the betterment of the students and will not be wasted time. Writing tests, preparing assignments, reading materials for classes, correcting papers, are examples of what is to be occurring during this time.

11.6 In case of an early closing of school, the Building Principal may designate what the program will be for the teaching staff for that period of time falling within the school day as defined in Section 11.1 hereof.

# NOON HOUR

11.7 A continuous unassigned noon period shall be provided each teacher, kindergarten through the twelfth grade. Such period shall not be less than: K-6 45 minutes minimum

7-12

45 minutes minimum 30 minutes minimum

Elementary teachers (K-6) will have duty free recess.

11.8 Teachers assigned to noon duty shall receive the equivalent of \$20.00 per hour prorated for less than one hour. For example, if a teacher supervises the noon hour for:

20 minutes = \$7.00

30 minutes = \$10.00

40 minutes = \$14.00

50 minutes = \$17.00

Pay will be in 5-minute increments, rounding up to the next 5-minute bracket.

### CALENDAR

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11.9 The School Calendar shall consist of one hundred seventy-nine (179) days of student instruction and one hundred eighty-three and one half (183.5) teacher duty days. At the end of the first semester there shall be two (2) half days and one teacher record day. There shall be no administrative meetings scheduled on these half days. If it becomes necessary to deduct a day's pay from a teacher, the teacher's salary shall be divided by one hundred eighty-four (184) to determine the amount to deduct per day. A probationary teacher shall be required to work an additional five (5) days during each of the first three (3) years of his/her employment to receive the mandatory fifteen (15) days of professional development. This shall be in compliance with section 1526 of House Bill No. 5121 of 1993. If a probationary teacher completes the mandatory five (5) days of professional development on his/her own each of the first three (3) years, he/she shall not be required to work the additional days.

The School Calendar for the periods covered by this Agreement shall be as set forth in Appendix C.

11.10 To the extent that the district does not qualify for State Aid because of an interruption of the educational process through vandalism or an action other than an Act of God, the district may exchange non-teaching days for teaching days for the purpose of making up a number of days to total not more than one hundred eighty-four (184). If additional days are required to be worked beyond one hundred eighty-four (184), they shall be worked at the end of the immediate school calendar and shall be compensated by the School Board at the regular rate of pay prevailing under the contract.

# 11.11 ACT OF GOD DAYS

There shall be a minimum of one thousand ninety eight (1,098) hours of actual student instruction. Scheduled days of student instruction which are not held because of conditions not within the control of school authorities, such as inclement weather, fires, epidemics, mechanical breakdowns, or health conditions as defined by the city, county, or state health authorities, will be rescheduled to insure that there are a minimum of one thousand ninety eight (1,098) hours of actual student instruction. Teachers will receive their regular pay for days which are canceled, but shall work on any rescheduled days with no additional compensation, provided that:

- 1. The parties agree to meet in an effort to mutually agree on when any make up days should occur. In the event that they are unable to agree, the days will be added on to the end of the school calendar as set forth in Appendix C.
- 2. Should a day be rescheduled and insufficient students attend to count it as a day of instruction, teachers will not be obligated to attend a subsequent rescheduling of the day without being paid at their daily rate, provided further, that if insufficient numbers of students attend on such a rescheduled day, to count it as a day of instruction, and school is canceled on or before noon, teachers may be required to report for an additional one-half day without additional pay. This provision is conditional upon the State Department of Education's allowing one-half day of student instruction to be counted as a full day for purposes of state aid. A half-day is defined as a morning session that is dismissed on or before noon or an afternoon session that commences on or afternoon.
- 3. It is understood and agreed that in the event that the rescheduling of the days at the end of the school year interferes with a teacher's scheduled return to school to upgrade his/her skills, the teacher may use a personal or sick day to be excused from the last teacher duty day at the end of the school year.

4. Should the provisions of the state law(s) that apply to this provision be rescinded or modified, the above provisions shall, to the extent permitted by law, be considered null and void and the provisions and practices in existence during the 1984-1986 Master Agreement shalf be reinstated to the extent permitted by the rescission or in modification.

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5. It is understood and agreed that 178 student instruction days shall be guaranteed to avoid any loss of state aid.

# ARTICLE 12 - TEACHING QUALIFICATIONS, ASSIGNMENTS & CONDITIONS \*\*\*

#### Qualifications

12.1 No teacher shall be employed by the Board for a regular teaching assignment who is not certificated; provided, a satisfactory teacher with the prescribed credentials is available at the time of hiring. A list of all teachers and their qualifications shall be available to the Association upon request. Teachers displaced due to the No child Left Behind Act of 2001 which is a reauthorization of the Elementary and Secondary Act of 1965 (ESEA), may move into positions for which they are certified, or "highly qualified" and for which they rank higher on the seniority list than the present teacher. "Highly Qualified" will be defined as those teachers meeting the State Boiard of Education requirements or its definition of highly qualified.

## <u>Assignments</u>

- 12.2 Since pupils are entitled to be taught by teachers who are working within their areas of competence, teachers shall not be assigned outside the scope of their teaching certificates. In grades 9 through 12, every effort within reason will be made to assign teachers within their major or minor fields of study.
- 12.3 Any new hires in special education shall remain in a special education position until they obtain tenure.
- 12.4 Prior to each school year teachers who will be affected by a change in grade assignments in the elementary school grades, or by changes in subject assignments in the secondary school grades will be so notified no later than June 23rd. Subsequent to said date the Board shall have the right to make one change per teacher in one class assignment. More than one change in class assignment per teacher shall only be made with the consent of said teacher involved.

Prior to the start of a second semester, high school teachers will be notified on any changes in subject assignments at least ten (10) days prior to the start of said second semester.

Both parties recognize that late resignations can impose difficulties in making assignments for the ensuing year. Thus the Association agrees to encourage all teachers to notify the Board of any intention to leave as soon as possible, and further agrees to cooperate with the Board in resolving any emergencies concerning class assignments caused by resignations after June 1<sup>st</sup> of each year.

When such late resignations occur and thereby cause a vacancy within the bargaining unit, the Board, upon notification to the Association, will be relieved of its obligations under paragraphs 14.1 and 14.2 of this Agreement and can fill said vacancy with a new hire.

Efforts will be made to avoid reassigning probationary teachers except after consultation between the teacher and the principal involved.

- The normal weekly teaching load (for a six-period day) in the junior and senior high school will be twenty-five (25) teaching periods and five (5) conference preparation periods. Assignment to a supervised study period shall be considered a teaching period for purposes of this section.
- 12.6 No departure from the norm set forth in 12.4, excepting in case of emergency, (emergency to be defined as not more than two consecutive days), shall be authorized without Representative of the Board and the Association as to the need and desirability of such deviation, the matter may be processed through the grievance procedure.
- 12.7 The number of preparations in junior and senior high school for any teacher shall be limited to four (4) different subjects. When possible, efforts would be made to three (3) different subjects.
- 12.8 Any assignments in addition to the normal teaching schedule during the regular school year, including, but not limited to, adult education courses, driver education, extra duties enumerated in Appendix B and summer school courses, shall not be obligatory, but shall be with the consent of the teacher. An exception to this provision may be made in the event there is an insufficient number of volunteers for the positions of class advisors, provided that in no event shall a teacher be assigned as class advisor involuntarily more than once in any five year period. Vacancies in the positions enumerated in Appendix B shall be posted in the Superintendent's bulletin board during the school year and on his/her office bulletin board during the summer months. Selection to fill said

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<sup>हर ।</sup> अक्ट । ृह vacancies shall be made by the Board in its sole discretion. No teacher shall be prohibited from voluntarily, and without extra compensation, taking on any activity not listed above or set forth in Appendix B, provided it has been approved by the Board.

- 12.9 The parties agree that normally teachers will not be required to attend assemblies during their conference preparation time. However, if special circumstances warrant it, the administration may require teachers' attendance without additional compensation for a particular assembly provided notification is given to the teacher(s) involved.
- 12.10 If there are six, six-week marking periods in the school year, it is understood that teachers will not be required to fill out mid-period deficiency reports on individual students. If there are four nine-week marking periods, it is understood that teachers will fill out mid-period deficiency reports on individual students who are in danger of receiving a failing grade at that point.

## <u>Departments</u>

. 12.11 Every teacher in junior and senior high school shall be assigned to a department, the definition of which is to be "a grouping of not less than five (5) teachers in the same or similar subject matter area", provided, however, there shall be no more than five (5) departments.

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12.12 The department chairperson shall act in an advisory capacity for the coordination of programs and materials and shall serve as instructional liaison between the teachers of the department and the school administration. Department chairpersons shall be nominated by the department and names presented to the building Principals for consideration. In the event the building Principal does not accept the nominee, the process shall be repeated. It is recommended that the normal term be two (2) years and that s/he serve not more than two (2) terms.

# Class Size

12.13 In as much as pupil/teacher ratio is an important aspect of an educational program, it is agreed by the parties hereto that, to the extent finances and facilities permit, the following class sizes shall be adhered to:

Grades K-3 - 26

.Grades 4-6 - 30

Grades 7-12 - 165 contacts per day

In grades 7-12 except in gifted/talented, exploratory and special education classes, a teacher's daily average shall not exceed 33 students for his/her regular classes (165 student contacts per day). A teacher who has a combination of regular and special classes shall have his/her class load determined by the average of regular classes not exceeding 33 students per class. (The sum of 4 regular classes divided by 4 shall not exceed 33). Traditionally large group activities such as band, choir, physical education, and study hall shall not be subject to the above limitations. In grades K-12 class size shall be calculated on the fourth Friday of September and the second Friday of the second semester.

The Board further agrees that consideration shall be given to the expanded use of aides, clerical personnel, and facilities to aid elementary teachers in preparing and delivering substantial supplemental classroom programs.

The Board shall make a reasonable effort to balance the assignment of special needs students, recognizing of course, the interests of students and teachers alike.

## **ARTICLE 13 - TEACHER EVALUATION**

- 13.1 The purpose of evaluation is to assess and thereby improve teaching competence.
- 13.2 Probationary teachers shall be evaluated at least once each semester for four (4) years prior to receiving tenure. Probationary teachers with prior tenure coming to Vassar will be evaluated at least once each semester for two (2) years prior to receiving tenure. Tenure teachers shall be evaluated at least once each three (3) years.
- 13.3 The evaluation form shall be submitted by the administration within fifteen (15) school days after the observation with a copy to be furnished to the teacher.
- 13.4 The evaluation shall be discussed with the teacher in conference with his/her building principal.
- 13.5 The teacher may, at his/her option, write comments on the evaluation form.
- 13.6 The teacher will sign the evaluation form to indicate it has been reviewed by him/her; however, such signature will imply neither agreement nor disagreement with the evaluation. Upon signature, a copy of the evaluation form will be given to the teacher.

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All monitoring or observation of the work performance of a teacher shall be conducted openly and with full knowledge of the teacher. The use of closed circuit television, public address or audio systems, and similar surveillance devices shall be strictly prohibited.

# ARTICLE 14 - VACANCIES AND TRANSFERS

- When a vacancy or newly created position within the bargaining unit occurs, the Board shall give written notice to the Association prior to June 1st, but not less than five (5) days prior to the deadline for filing. Subsequent to June 1st, and prior to the opening of school in September, the Board shall give written notice to the president of the Association not less than five (5) days prior to the deadline for filing. Any teacher may apply for posted vacancies. Whenever one or more members apply for a vacancy, the vacancy shall be filled with the most senior applicant appropriately certified and highly qualified. The administration may request a meeting to address concerns. The VEA President or designee shall be present at this meeting. All applications for a vacancy shall apply to the next school year, and vacancies occurring during the school year may be filled on a temporary basis. The following procedures and guidelines will be followed in filling vacancies:
  - A. The Board declares its support to keep current staff employed if there are open positions.
  - B. That internal postings will be dated two (2) days after signature of appropriate Association member.
  - C. That current staff members who are applying for openings need not be North Central certified but have State certification for said position and be highly qualified.
  - D. Posting for a position being filled by a substitute teacher may take place after sixty (60) work days or after the sick days are exhausted for a position held that has more than sixty (60) days of sick leave.

The Board will be able to use a temporary replacement only if a bargaining unit vacancy occurs two or less weeks prior to the beginning of the school year, or during the school year. All attempts shall be made to find a temporary replacement that is certified and qualified to teach the vacant position.

Temporary to be defined as not to exceed 100 days.

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If a permanent replacement has not been found in 100 days the temporary replacement shall be offered that position, if certified and qualified to teach the vacant position. The vacancy will be filled within 100 days.

After 60 days of service the temporary teacher will be placed on the appropriate step of the salary schedule and be granted all the privileges granted to any teacher in the district, to include prorated salary, fringe benefits, prorated sick days and personal business days as per state law (380.1236-Sec. 1236).

- 14.2 The most senior applicant will be determined by length of service with the District. For the purpose of this section, "length of service with the district" shall run from the date the individual teacher signed his/her contract. The contract date which controls length of service shall be the earliest contract commencing a period of continuous employment, including substitute service, but shall exclude all periods when the teacher was on leave of absence for any cause.
- 14.3 The Board declares its support of a policy of promotions to administrative positions from within its own teaching staff, whenever possible. However, it is recognized that the right of selection of personnel to fill such positions remains entirely within the discretion of the Board. When an administrative vacancy or a newly created administrative position occurs, except for those in central administration, notification of the same shall be given to the Association in writing, and in any event this shall be given not less than fifteen (15) days prior to the deadline for filing. A teacher returning to the bargaining unit within one (1) calendar year shall enjoy full rights. Administrators will be given credit for teaching service in the district. The names of the administrators will appear at the appropriate place on the seniority list.
- 14.4 It is recognized that involuntary transfers may be necessary at any time for the following purposes:
  - (1) To fill positions in under-staffed schools;
  - (2) Due to over-staffed schools;
  - (3) Due to new or revised programs;
  - (4) Due to permanent or temporary vacancies caused by termination of employment or prolonged illness or leave of absence which will extend to or beyond the then current semester.
  - (5) In the event of a reduction of sections at any grade level K-6, and no volunteer is found to transfer, the transferee will be the person in that grade with the least District seniority.

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When such conditions exist the Board will simultaneously notify the Association in an attempt to secure volunteers and notify the teacher with the least seniority in the district of the pending transfer. If no volunteer can be found within four (4) duty days of said notice, the teacher with the least seniority shall be transferred.

# **ARTICLE 15 - LEAVES**

Personal Illness or Injury. A teacher absent from duty because of personal illness or injury, including disabilities caused or contributed to by pregnancy, shall receive his/her full salary for the period of such absence up to the total number of sick days accumulated by the teacher (maximum of 190 days for current staff). The twelve (12) days of annual leave shall be credited to the teacher on the first day s/he reports for duty each school year. If the teacher terminates employment prior to the end of the year, the twelve (12) days will be prorated accordingly. For teachers who begin their duties after the start of school, the foregoing leave provisions will be provided on a pro rata basis; i.e., a full-time teacher beginning in November would be granted ten (10) days of sick leave for that year.

The use of sick time shall include the teacher and immediate family (spouse, children, step-children, employee's parents, step-parents and parents-in-law) in connection with any personal illness, other medical or dental reasons and shall include pre-arranged appointments that could not be scheduled outside the school day or school calendar year. This is not intended to change the number of sick days available or sick days that can be accumulated by the teacher. All other days off from school shall fall under the provisions of personal business, emergency-death or days granted by the superintendent of schools.

At the beginning of every school year, each teacher shall be credited with the number of days of sick leave not used during the prior school year, provided that for those teachers who use four (4) days or less of the twelve (12) days provided in the preceding paragraph, there shall be added to the number of unused sick leave days two (2) days at the end of the school year. The maximum number of days which may be accumulated shall be one hundred ninety (190).

If, at the beginning of any school year or during a school year, a teacher is ill and unable to assume his/her teaching duties in this school system, and such that teacher had unused accumulated sick leave days at the end of the prior school year, s/he will be allowed to use such previously accumulated sick leave days while s/he remains ill and unable to work, provided s/he is not otherwise employed, is not of retirement age, and is not eligible for any benefits under Act 136 Public Acts of 1945. Such

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teacher shall not have any additional annual sick leave days until s/he has returned to his/her teaching duties in this school system, but at such time s/he shall be credited with twelve (12) annual sick leave days which may be applied retroactively.

A first or second year teacher absent from work because of mumps, scarlet fever, measles, or chicken pox shall be allowed to borrow from the next year up to five (5) additional days at the discretion of the Superintendent.

Any teacher who is absent because of an injury or disease compensable under the Michigan Worker's Compensation Law shall receive from the Board the difference between the disability benefits provided by the Worker's Compensation Law and the sick leave benefits provided. To the extent that the Board makes payment to a teacher for that portion of his/her salary not reimbursed under the Worker's Compensation Law, said partial payments shall be charged pro rata against the teacher's accumulated and additional sick leave days.

- 15.2 <u>Emergency Illness Death</u>. Absence without loss of salary shall be allowed each school year for up to a total of days so indicated in the following enumerated categories:
  - Death in the teacher's immediate family (spouse, children, stepchildren, parents, stepparents, and parents-in-law) - 5 days per occurrence.
  - 2. Death in the teacher's family (siblings, grandparents, stepgrandparents, grandchildren, step-grandchildren, grandparents of spouse, and dependents as defined by Internal Revenue) - 3 days per occurrence.

The Superintendent should have discretion to grant emergency leave for death, illness, or other emergencies related to the family members described in 1. and 2. above. Each day of any absence under this paragraph shall be charged against the teacher's sick leave days.

The use of sick time for immediate family will follow the Family Medical Leave guidelines.

Absence for Personal Business. Each teacher will be allowed two (2) days of absence during each school year without loss of salary to transact personal business. An applicant for a personal business leave day need not be required to state the reason for such leave, but it is recognized that such requests shall be made at least five (5) days in advance except in case of emergency. Such day of absence shall not be deducted from the

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teacher's sick leave days. Any personal day taken immediately prior to or following a vacation will be counted as two (2) personal days. A maximum of five (5) bargaining unit members shall be granted use of personal days prior to or following a vacation on a first-come-first-serve basis. This procedure may be evaluated at the end of this contract.

Personal business days shall not be used on professional development days and parent-teacher conferences, unless approval is granted by the administration.

It is not the intent to make a restrictive list of valid reasons for use of the personal business day. It is the intent, however, to indicate through the above mentioned examples the types of things which may be reasonable when requesting this day.

At the end of each contract year all unused personal business leave shall be credited to the member as sick leave or may be carried over to the next year, for a maximum of four (4) personal business days. It is each teacher's responsibility to notify central office of carry over option prior to the end of the school year.

- 15.4 Jury Duty. Any teacher subpoensed to witness or called and/or selected to serve as juror in any of the duly constituted courts of the nation, or state, county or city thereof, shall be granted such leave as is necessary to fulfill these obligations without loss in pay or other benefits. Any remuneration received by a teacher over and above his expenses for transportation, meals and other incidentals shall be forwarded to the Board. The Board reserves the right to request that the Court excuse the teacher from said duty.
- Association Leave. The Association shall be allowed to select seven (7) days during the school year which may be used by a teacher, or teachers, selected by the Association, for Association business. The Association agrees to pay the substitute teacher rate to the Board of Education for the substitute teacher that is assigned to substitute when said days however, unless the Association notified the Principal's office in writing forty-eight (48) hours in advance of the proposed absences.
- 15.6 A medical leave of absence for sickness, pregnancy, or other medical disability shall be granted to any teacher who has used up his/her allotted sick leave accumulation. Family medical leave begins after three (3) consecutive days of absence. This leave shall be granted under the following conditions:

- A. A teacher will be granted a leave of absence due topsickness, pregnancy or other medical disability for up to two (2) calendar years upon presentation to the Board of a written certificate from a physician stating that he/she is no longer capable of performing his/her normal teaching duties.
- B. Any teacher on such leave shall not be entitled to advancement on the salary schedule.
- C. The teacher will be expected to return to work when authorized by his/her physician indicating s/he is capable of performing his/her normal teaching duties. Should the physician's statement indicate that the teacher is not capable of returning, the leave will be extended to that individual in accordance with the medical report up to the two (2) year maximum indicated in paragraph A above.
- D. Upon recovery, the teacher shall forthwith notify the Board of his/her availability to resume teaching duties. Assignment to the same position will be guaranteed to those teachers going on leave for less than twelve (12) calendar weeks. The Board will make every effort to return the teacher to his/her same position, if available, for leaves of duration of twelve (12) calendar weeks or longer.
- E. Should the teacher fail to return to work, when capable, such failure shall be construed as a voluntary termination of employment.
- F. Should a teacher desire to take a personal leave of absence without regard to his/her ability to work following the birth or adoption of a child, such leave shall be granted as long as it does not extend beyond the 84th calendar day following the birth or adoption of the child. Said leave shall be granted without pay or monetary fringe benefits, except as provided for in the Family Medical Leave Act, upon receipt by the Superintendent of a written request within two (2) weeks after the birth or adoption of the child.
- 15.7 <u>Sabbatical Leave</u>. In order to provide opportunities for maximal professional improvement, sabbatical leave shall be available to teachers for formal, full time study or for educational travel.

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# (A) Eligibility

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(1) An applicant must be certificated and must have accrued seven (7) consecutive full years of teaching service in the Vassar Public Schools.

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(2) An applicant shall not have received a sabbatical leave reduring the seven (7) years immediately preceding any application.

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- (3) Each applicant must agree to return to service in the Vassar Public School System immediately upon termination of the transfer sabbatical leave and continue in such service for a period of three (3) years.
- Only one (1) person may receive a sabbatical leave during a school year.

## (B) Selection

(1) Selection of the teacher to whom the sabbatical leave shall be given shall be made by the Board.

# (C) Compensation

- (1) A teacher shall receive the insurance provided for teachers by the Board.
- (2) Upon return from his/her sabbatical leave, the teacher shall be advanced on the salary schedule as though s/he had been employed as a teacher during the period of leave.
- (D) A sabbatical leave may be for a portion of the year, but may not exceed a full school year.
- Absence for Other Reasons. Tenure teachers desiring a leave of absence for any reason not hereinbefore mentioned may apply, in writing, to the Superintendent indicating the period of proposed absence and the reason therefore. Approval of all leaves and/or any extensions thereto shall be discretionary with the Superintendent or Board. If the request for leave is approved, the approval shall be in writing and shall indicate the period of absence, whether it is with or without pay, whether or not it will be charged against sick leave, and (if it extends into another school year) whether the teacher will receive credit on the salary schedule for the period of absence. Upon return from any approved leave, the teacher shall be credited with unused sick leave which s/he had at the time the leave began but shall not be credited with sick leave days for the period of the leave of absence.

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## **ARTICLE 16 - NEGOTIATION PROCEDURES**

- 16.1 All provisions in this Agreement may be reopened for negotiation after January 1 of the year in which the within contract terminates for the following contract years.
- 16.2 If negotiation meetings between the Board and the Association are scheduled by mutual consent during a school day, up to three (3) teacher representatives of the Association will be relieved from all regular duties without loss of pay as necessary in order to permit their participation in such meetings. Additional teacher representatives will be released at the request of the Association and the Association agrees to reimburse the district for these representatives at the regular substitute rate of pay.
- 16.3 The parties hereby agree to meet periodically throughout the life of this Agreement in order to discuss topics of concern to either party, and to seek amicable solutions to problems that may arise, whether covered under the terms of this Agreement or not. The provisions of this paragraph shall not be interpreted in such a way as to bypass the negotiations process, and any written agreement which may arise therefrom shall be subject to ratification by the parties.

# **ARTICLE 17 - INSURANCE PROTECTION**

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17.1 Effective on or before September 1, 2008 through August 31, 2011, the Employer shall provide to the bargaining unit member MESSA Choices II for a full twelve (12) month period for the bargaining unit member and his/her entire family. Half time teachers choosing Plan A will pay for half the cost. Half time teachers not choosing Plan A will receive Plan B benefits.

Bargaining unit members not electing MESSA Choices II may select MESSA Super Care I, but must pay the difference between Choices II and Super Care I.

Prescription co-pay for the 2008-2009 contract year shall be \$5/\$10. Effective with the 2009-2010 contract year, the prescription co-pay shall be \$10/\$10. Effective with the 2010-2011 contract year, the prescription co-pay shall be \$10/\$20.

Contingent upon receiving the proposed medical plans for the second and third years from MESSA.

Page 34

Plan A	Rian Bassa State (1975)
Choices II	Delta Dental Plan E
	007 (80/80/80:\$1,300) with Adult
	Ortho
LTD 60% Plan I	
90 calendar day - modified fill	LTD same as Plan A
\$2,500 monthly maximum	
Social Security Freeze	
Alcoholism/drug addiction - 2 years	
Mental/Nervous - 2 years	
Delta Dental Plan A 006	Negotiated Life \$50,000
75/60/75:\$1,200 with Adult Ortho	
	\$100.00 per month toward a cash
	option
Negotiated Life \$50,000	
VSP 2	VSP 2

Along with the Plan B negotiated LTD, life, vision and dental benefits the Employer shall provide a cash option in lieu of health benefits. The cash amount shall be \$100.00 per month. If more than six (6) members choose this option, in a given year, the amount shall increase to \$200.00 per month. The Employer shall formally adopt a qualified plan document which complies with Section 125 of the Internal Revenue Code.

The amount of the cash payment received must be applied by the bargaining unit member to an MEA Financial Services Tax-Deferred Annuity or other annuities as provided. To elect a Tax-Deferred Annuity, the bargaining unit member shall enter into a salary reduction agreement.

The program will become effective January 1, 1996 or a date not more than ninety (90) days from the date of this Agreement. Benefits currently being provided to bargaining unit members shall continue as is until the newly negotiated benefits program is in effect.

The Section 125 administration shall be provided by MESSA Option-All. The Employer shall enter into a MESSA Option-All Administrative Services Contract.

17.2 In the event a teacher has exhausted all paid sick leave the board shall continue uninterrupted the above mentioned insurance fringes for a period of 5 months to begin on the first of the month following the date of exhaustion of paid sick leave. Thereafter the teacher shall continue in the plan(s) by assuming the payment of fringe benefit premiums until his/her return to work, subject to the terms of the carrier.

To be eligible for such coverage or receive such contributions, each teacher must make proper application to participate at the Superintendent's office on forms as required by the carrier. The provisions of the group policy and rules and regulations of the carrier will govern as to the amounts and duration of benefits and all other aspects of coverage.

The Board will provide the above coverage and/or make payments of its 17:3 share of insurance premiums for all eligible teachers so as toeprovide insurance coverage for a full twelve (12) month period or periods as the case may be, provided, however, that teachers leaving employment with the School District after the effective date of the policy and prior to the end of the then current school year will be covered only for the balance of the number of days remaining under the monthly premium payment, and provided further, that teachers on a leave of absence, other than sick leave and Medical Leave, which leave has been granted by the Board and extends for a period of more than thirty (30) calendar days, will also only be covered for the balance of the insurance premium month. All teachers whether they have commenced employment at the beginning of the school year or during the school year, and who complete the then current school year but who have indicated they will not resume employment for the following school year will still receive coverage hereunder until the first August 31st following completion of their duties.

# **ARTICLE 18 - RETIREMENT**

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- 18.1 Upon the death or retirement of a teacher under the provisions of the Michigan Public School Employees Retirement System, the Board will pay to such employee Forty (\$40.00) Dollars for each day of accumulated sick leave, up to a maximum of \$7,600.
- For all computations of experience for salary schedule purposes "full time" employees shall be defined as an employee that works for at least seven (7) hours per day for a minimum of 184 days per school year. (See Article 11.2, and 11.9). A "part-time" employee is a staff member that is contracted for less than seven (7) hours per day and 184 days of employment in the school year. The pro rata computation for part-time positions will be based upon a seven (7) hour day and teaching assignments will be 1/7 per class period. It is understood that 1/2 day teaching for a full year will be 1/2 year experience as would full-time teaching for one (1) semester. Days will be pro-rated in the ratio of 1 to 184.

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Salary will be pro-rated for part time teachers at the beginning of each school year in increments of 1/2 steps. Fringe benefits will be pro-rated for part time employees.

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#### **ARTICLE 19 - PROFESSIONAL COMPENSATION**

- The salary schedule for 2008-2011 shall be as delineated in Appendix A. 19.1
- Compensation for additional extra-curricular activities for 2008-2011 shall 19.2 be as set forth in Appendix B which is attached hereto and by reference made a part hereof.

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- 19.3 mg/ / 19.3 All teachers who have fifteen (15) graduate hours beyond a Bachelor's Degree that apply on a Master's Degree program as well as those teachers who have twenty (20) graduate hours in a planned course of study applicable to a teacher's professional development as determined by the State Board of Education upon recommendation of the sponsoring institution will be placed on an intermediate schedule, to wit: one half the difference between the Bachelor's Degree salary and the Master's Degree salary at the teacher's respective salary step. Evidence of such shall be delivered to the Superintendent's office by October 1 or February 1 in order for the teacher to be placed on the intermediate schedule for the first or second semester respectively. All graduate hours earned before September 1, 1974, shall be deemed to fulfill the criteria hereinbefore set forth.
- Beginning with the 2002-2003 school year, newly employed, certified DAK SHARE TO teachers and current teachers as described below, shall be given full (pro rata) credit for prior teaching experience in public school districts and/or accredited non-public schools. The accredited non-public schools are identified on the current Listing of Non-Public Schools Meeting the . his 20 and Reporting Requirements as supplied by the Michigan Department of gailte some Education. Credit shall not be granted for home schooling.
  - 19.5 Teachers' salaries shall be paid every other Friday in twenty-one (21) or twenty-six (26) payments for the balance of this contract, at the option of the teacher. The previous sentence notwithstanding, those teachers electing the twenty-one (21) payment plan shall receive the twenty-first paycheck on the final teacher duty day of the school year.
    - 19.6 Any teacher who has accumulated over one hundred ninety (190) sick days for current members will be paid Forty (\$40.00) Dollars for each day over the capped days at the end of the current year.

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Any teacher who fits into one of the following categories shall be compensated in addition to his/her normal salary at the rates listed in Appendix "B"; (a) any teacher who takes another teacher's students during his/her conference period, (b) any elementary teacher who takes another teacher's students resulting in excess of the maxima listed in Article 12.10; (c) any secondary teacher who takes another teacher's students resulting in an excess of the number of students normally assigned to him/her.

# **ARTICLE 20 - STATUS OF AGREEMENT**

20.1 This Agreement shall constitute the full and complete commitments between both parties and may be altered, changed, added to, deleted from, or modified only through the voluntary, mutual consent of the parties in written and signed amendment to this Agreement.

The TCBA hereby authorizes the local VEA President or any other person it designates to bind the Association to any amendments to the Agreement and/or letters of understanding signed by the local VEA President or any other person designated by the TCBA and the representative of the Board. The Board shall also be so bound by its representative's signature.

- Any individual contract between the Board and an individual teacher heretofore executed shall be subject to and consistent with the terms and conditions of this Agreement. Any individual contract hereafter executed shall be expressly made subject to and consistent with the terms of this or subsequent agreements to be executed by the parties. Each contract shall set forth annual salary, number of accumulated sick leave days as of the end of previous school year, extra duties and compensation therefor. If an individual contract contains any language inconsistent with this Agreement, this Agreement, during its duration, shall be controlling.
  - 20.3 The annual contract of every new teacher shall become effective on the date s/he begins his/her service with the school district.
  - 20.4 This Agreement shall supersede any rules, regulations or practices of the Board which shall be contrary to or inconsistent with its terms. The provisions of this Agreement by reference shall be incorporated into and be considered part of the established policies of the Board.

- 20.5 If any provision of this Agreement or any application of the Agreement to any employee or group of employees shall be found contrary to law, then such provision or application shall not be deemed valid and subsisting except to the extent permitted by law, but all other provisions or applications shall continue in full force and effect.
- 20.6 Copies of this Agreement shall be printed at the expense of the Board. One (1) copy shall be presented to each teacher now employed or hereafter employed. Furthermore, the Board shall furnish ten (10) copies of this Agreement to the Association for its use. At the time of signing the contract, a member of the Association's Executive Board will be present.

# **ARTICLE 21 - DURATION OF AGREEMENT**

This Agreement shall be effective as of September 1, 2008 and remain in effect through August 31, 2011.

TRI-COUNTY BARGAINING ASSOCIATION

BY Chief Spokesperson

BY Stephen Franko

President

WASSAR BOARD OF EDUCATION

BY President

BY Resident

Chief Negotiator

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# APPENDIX A - SALARY SCHEDULE

# 2008-2009 (2%)

Γ	STEP	BA	BAt	MA P	MA-15	MA+30	MA+45
	1 ,	35,322	37,738	39,360	40,442	41,522	42,602
	2 1	37,557	. 39,240	40,933	42,057	43,183	44,311
7	. 3 ·	38,998	. 40,751	42,502	43,670	44,837	46,007
T	. 4	40,802	42,637	44,467	45,689	46,912	48,134
T	5	42,602	44,515	46,431	47,707	48,983	50,258
	6	44,405	46,400	48,395	49,726	51,054	52,383
Ī	· <b>7</b>	46,205	48,284	50,358	51,743	53,128	54,515
ŀ	<b>8</b>	48,009	50,166	52,321	53,762	55,203	56,646
ľ	9	50,172	52,425	54,680	56,182	57,689	59,196
F	10	52,335	54,684	57,035	58,605	60,171	61,738
	11.	54,498	57,144	59,787	61,433	63,075	64,718
Ī	: 12	56,661	59,794	62,929	64,658	66,389	68,119

# 2009-2010 (1.5%)

STEP	BA	BA+ =	MA	MA+15	MA#30	MA+45
31	35,851	38,304	39,950	41,049	42,145	43,241
2	38,121	39,829	41,547	42,687	43,830	44,976
3 ;	39,583	41,362	43,140	44,325	45,510	46,697
4	41,414	43,277	45,134	46,374	47,616	48,856
5.	43,241	45,183	47,128	48,423	49,718	51,012
6	45,071	47,096	49,121	50,472	51,820	53,169
7	46,898	49,008	51,114	52,519	53,925	55,333
8	48,730	50,918	53,106	54,569	56,031	57,495
9	50,924	53,211	55,500	57,024	58,554	60,084
10 · ;	53,120	55,505	57,891	59,484	61,073	62,664
11, 103	55,315	58,002	60,684	62,354	64,021	65,689
12	57,511	60,691	63,873	65,628	67,385	69 140

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# 2010-2011 (1.5%)

C		*1	11.070			· · ·
STEP	BA	BA+	MA	MA+15	MA+30	MA+45
1	36,389	138,879	40,549	41,664	42,777	43,890
2	38,693	40,426	42,170	43,328	44,488	45,650
3	40,176	41,983	43,787	44,990	46,192	. 47,398
<i>A</i>	42,035	43,926	45,811	47,070	48,330	49,589
	43,890	45,860	47,835	49,149	50,464	51,778
6	45,747	47,802	49,858	<sup>€C</sup> 51,229	52,597	53,966
7	47,602	49,743	51,881	- 53,306	54,734	56,163
8	49,460	51,682°	53,902	55,387	56,872	58,358
<b>g</b>	51,688	54,009	56,333	57,880	59,433	60,985
10,	53,917	56,337	58,759	60,376	61,989	63,604
	56,145	58,872	61,594	63,289	64,981	66,674
12	58,374	61,602	64,831	· 66,612	68,395	70,178

# Longevity

- A. Beginning with the sixteenth (16<sup>th</sup>) year of service in the District, each teacher will receive \$1,252 in 2008-2009, \$1,271 in 2009-2010 and \$1,290 in 2010-2011, in addition to the amount on the 12th step of the salary schedule.
- B. Beginning with the twenty-first (21<sup>st</sup>) year of service in the District, each teacher will receive \$2,500 in 2008-2009, \$2,538 in 2009-2010 and \$2,576 in 2010-2011 in addition to the amount on the 12th step of the salary schedule.
- C. Beginning with the twenty-sixth (26<sup>th</sup>) year of service in the District, each teacher will receive \$3,749 in 2008-2009, \$3,805 in 2009-2010 and \$3,862 in 2010-2011 in addition to the amount on the 12th step of the salary schedule.
- D. Beginning with the thirty-first (31<sup>st</sup>) year of service in the District, each teacher will receive \$4,321 in 2008-2009, \$4,386 in 2009-2010 and \$4,452 in 2010-2011 in addition to the amount on the 12<sup>th</sup> step of the salary schedule.

All longevity steps will increase each year by the salary schedule multiplier starting in 2000-2001.

# APPENDIX B EXTRA CURRICULAR ACTIVITIES

All increases in Appendix B will match the increases established in Appendix A.

Extra Curricular Activities	Percent	2008-09	2009-10	2010-11
		35,322	35,851	36,389
		Base	Base	Base
		Salary	∴Salary.	Salary
Head Varsity Football	12	4,238.64	4,302.12	4,366.68
Assistant Varsity Football Coordinator	9.5	3,355.59	3,405.85	3,456.96
Assistant Varsity Football Coach	9	3,178.98	3,226.59	3,275.01
Head JV Football Coach	8	2,825.76	2,868.08	2,911.12
Assistant JV Football Coach	7.25	2,560.85	2,599.20	2,638.20
Head Frosh Football Coach	7.5	2,649.15	2,688.83	2,729.18
Assistant Frosh Football Coach	7	2,472.54	2,509.57	2,547.23
Junior High Football Coach	5.75	2,031.02	2,061.43	2,092.37
Jr. High Assistant Football Coach	3	1,059.66	1,075.53	1,091.67
		1. 14 · 14 · 14 · 14 · 14 · 14 · 14 · 14		
Head Varsity Basketball Boys	12	4,238.64	4,302.12	4,366.68
Head Varsity Basketball Girls	12	4,238.64	4,302.12	4,366.68
Assistant Varsity Basketball Boys	3	1,059.66	1,075.53	1,091.67
Assistant Varsity Basketball Girls	3	1,059.66	1,075.53	1,091.67
Jr. Varsity Basketball Boys	8.25	2,914.07	2,957.71	3,002.09
Jr. Varsity Basketball Girls	8.25	2,914.07	2,957.71	3,002.09
Head Frosh Basketball Boys	7	2,472.54	2,509.57	2,547.23
Head Frosh Basketball Gils	7	2,472.54	2,509.57	2,547.23
Jr. High Head 8 <sup>th</sup> Basketball Boys	5.25	1,854.41	1,882.18	1,910.42
Jr. High Head 8 <sup>th</sup> Basketball Girls	5.25	1,854.41	1,882.18	1,910.42
Jr. High Head 7 <sup>th</sup> Basketball Boys	5.25	1,854.41	1,882.18	1,910.42
Jr. High Head 7 <sup>th</sup> Basketball Girls	5.25	1,854.41	1,882.18	1,910.42
Jr. High Assistant 7 <sup>th</sup> Basketball Boys	2.75	971.36	985.90	1,000.70
Jr. High Assistant 7 <sup>th</sup> Basketball Girls	2.75	971.36	985.90	1,000.70
Jr. High Assistant 8 <sup>th</sup> Basketball Boys	2.75	971.36	985.90	1,000.70
Jr. High Assistant 8 <sup>th</sup> Basketball Girls	2.75	971.36	985.90	1,000.70
Head Varsity Track Boys	9.5	3,355.59	3,405.85	3,456.96
Head Varsity Track Girls	9.5	3,355.59	3,405.85	3,456.96
Assistant Track Boys	7	2,472.54	2,509.57	2,547.23

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	Extra Curricular Activities	Percent	2008-09	2009-10	2010-11
· .			35,322	35,851	36,389
ja ÷			Base	Base	Base
ļ			Salary :	Salary	Salary
	Assistant Track Girls	7	2,472.54	2,509.57	2,547.23
78.ì	Jr. High Track Boys	5.25	1,854.41	1,882.18	1,910.42
78 :	ur. High Track Girls	<b>5.25</b>	1,854.41	1,882.18	1,910.42
	Jr. High Assistant Track Boys	2.5	883.05	896.28	, 909,73
	Jr. High Assistant Track Girls	2.5	883.05	896.28	909.73
					291
;	Varsity Baseball	.9	3,178.98	3,226.59	3,275.01
•	Jr. Varsity Baseball	6.5	2,295.93	2,330.32	2,365.29
	Frosh Baseball	6	2,119,32	2,151.06	2,1,83,34
` -	16 A		<b>李德教</b> 。		
-	Varsity Softball	9	3,178.98	3,226.59	3,275.01
·	Jr. Varsity Softball	6.5	2,295.93	-2,330.32	2,365.29
	Varsity Volleyball	9	3,178.98	<b>3,226.59</b>	3,275.01
	Jr. Varsity Volleyball	6.5	. 2,295.93	2,330.32	2,365.29
	Frosh Volleyball	. 6	2,119.32	2,151.06	2,183,34
	Jr. High 7 <sup>th</sup> Volleyball	- 5.25	1,854.41	1,882.18	1,910:42
	Jr. High 8 <sup>th</sup> Volleyball	5.25	1,854.41	1,882.18	1,910.42
	Jr. High Assistant 7 <sup>th</sup> Volleyball	2.5	883.05	896.28	909.73
	Jr. High Assistant 8 <sup>th</sup> Volleyball	· 2.5 ^	883.05	896.28	909.73
		TARREST SERVICE			1 1 1 1 1
·	Varsity Wrestling	9	3,178.98	3,226.59	3,275.01
	Assistant Wrestling	6.5	2,295.93	2,330.32	2,365.29
	Jr. High Wrestling	5,5	1,942.71	1,971.81	2,001.40
,	Jr. High Assistant Wrestling	2.5	883.05	896,28	909.73
					,
1	Varsity Golf	6.5	2,295.93	2,330.32	2,365.29
	-Assistant Golf	3	1,059.66	1,075.53	1,091.67
		19 12 L. J. 19 19 19 19 19 19 19 19 19 19 19 19 19			
	Varsity Cross Country	8	2,825.76	2,868.08	2,911.12
	Assistant Cross Country	3	1,059.66	1,075.53	1,091.67
				花屋的长头	
	Varsity Gymnastic	7.25	2,560.85	2,599.20	2,638.20
	Assistant Gymnastic	3	1,059.66	1,075.53	1,091.67
	ALL CONTRACTOR				7.74
	Varsity Cheer Fall	5	···1,766.10 <sup></sup>	1,792.55	-1, <b>819</b> ,45
	Varsity Cheer Winter	. 5	1,766.10	1,792.55	1,819,45
			<del></del>	<del></del>	

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Years A frement

36,322   36,851   36,389   Base   Base   Base   Salary	Extra Cumicular Activities	Percent:	12008-09°	2009-10	2010-11
Base   Salary   Sal	2000年 · 1000年 · 10000		<b>楽像。」、「茶袋」、「小</b>	35,851	36,389
Salary   S			<ul><li>・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・</li></ul>	1966年 「最終しずす」	. ' ' 1
Jr. Varsity Cheer Winter 3 1,059.66 1,075.53 1,091.67 Frosh Cheer Fall 2.5 883.05 896.28 909.73 Frosh Cheer Winter 2.5 883.05 896.28 909.73 Jr. High Cheer Fall & Winter 2 706.44 717.02 727.73 Jr. High Assistant Cheer 1.25 441.53 448.14 454.86 Weightroom Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Band Director – Senior High 11 3,885.42 3,943.61 4,002.79 *Band Director – Jr. High 5.5 1,942.71 1,971.81 2,001.40 *Color Guard Coach 1 353.22 358.51 363.89 Vocal Music - Director 4 1,412.88 1,434.04 1,455.56  Play Director – Non-Musical 8 2,825.76 2,888.08 2,911.12 Play Director – Non-Musical 4.5 1,589.49 1,613.30 1,637.51 Play Director – Musical 2.25 794.75 806.65 818.75 *Orchestra – Musical Play 1 353.22 358.51 363.89 *Academic Games 3.25 1,147.97 1,165.16 1,182.64 Math 1/5 History 1/5 Science 1/5 Technology 1/5 English 1/5 Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Seince Fair Coordinator 0.75 / 264.92 268.88 272.92 Science Fair Coordinator 0.75 / 264.92 268.88 272.92  *Seince Fair Coordinator 0.75 / 264.92 268.88 272.92  *Seince Fair Coordinator 0.75 / 264.92 268.88 272.92  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Sunior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Junior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Junior Class Advisor 3 1,059.66 1,075.53 1,091.67					
Frosh Cheer Fall 2.5 883.05 896.28 909.73 Frosh Cheer Winter 2.5 883.05 896.28 909.73 Jr. High Cheer Fall & Winter 2 706.44 717.02 727.78 Jr. High Cheer Fall & Winter 2 706.44 717.02 727.78 Jr. High Assistant Cheer 1.25 441.53 448.14 454.86  Weightroom Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Band Director – Senior High 11 3,885.42 3,943.61 4,002.79  *Band Director – Jr. High 5.5 1,942.71 1,971.81 2,001.40  *Color Guard Coach 1 353.22 358.51 363.89  Vocal Music - Director 4 1,412.88 1,434.04 1,455.56  *Play Director – Non-Musical 8 2,825.76 2,868.08 2,911.12  Play Director – Non-Musical 4.5 1,589.49 1,613.30 1,637.51  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 794.75 806.65 818.75  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 1,147.97 1,165.16 1,182.64  *Math 1/5 History 1/5 Science Fif Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 / 264.92 268.88 272.92  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Junior Class Advisor 3 1,059.66 1,075.53 1,091.67	Jr. Varsity Cheer Fall	3	1,059.66	1,075.53	1,091.67
Frosh Cheer Winter 2.5 883.05 896.28 909.73  Jr. High Cheer Fall & Winter 2 706.44 717.02 727.78  Jr. High Assistant Cheer 1.25 441.53 448.14 454.86  Weightroom Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Band Director – Senior High 11 3,885.42 3,943.61 4,002.79  *Band Director – Jr. High 5.5 1,942.71 1,971.81 2,001.40  *Color Guard Coach 1 353.22 358.51 363.89  Vocal Music - Director 4 1,412.88 1,434.04 1,455.56  Play Director – Musical 8 2,825.76 2,868.08 2,911.12  Play Director – Non-Musical 4.5 1,589.49 1,613.30 1,637.51  Play Director - Assistant Musical 4 1,412.88 1,434.04 1,455.56  *Vocal Music - Director – Musical 2.25 794.75 806.65 818.75  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 1,147.97 1,165.16 1,182.64  *Math 1/5  History 1/5  Science 1/5  Technology 1/5  English 1/5  Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 / 264.92 268.88 272.92	Jr. Varsity Cheer Winter	3	1,059.66	1,075.53	1,091.67
Jr. High Cheer Fall & Winter 2 706.44 717.02 727.78  Jr. High Assistant Cheer 1.25 441.53 448.14 454.86  Weightroom Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Band Director – Senior High 11 3,885.42 3,943.61 4,002.79  *Band Director – Jr. High 5.5 1,942.71 1,971.81 2,001.40  *Color Guard Coach 1 353.22 358.51 363.89  Vocal Music - Director 4 1,412.88 1,434.04 1,455.56  Play Director – Non-Musical 8 2,825.76 2,888.08 2,911.12  Play Director - Non-Musical 4.5 1,589.49 1,613.30 1,637.51  Play Director - Assistant Musical 4 1,412.88 1,434.04 1,455.56  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 794.75 806.65 818.75  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 1,147.97 1,165.16 1,182.64  Math 1/5  History 1/5  Science 1/5  Technology 1/5  English 1/5  Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 264.92 268.88 272.92  Science Fair Coordinator 0.75 264.92 268.88 272.92  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59	Frosh Cheer Fall	2.5	883.05	896.28	909.73
Jr. High Assistant Cheer         1.25         441.53         448.14         454.86           Weightroom Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Band Director – Senior High         11         3,885.42         3,943.61         4,002.79           *Band Director – Jr. High         5.5         1,942.71         1,971.81         2,001.40           *Color Guard Coach         1         353.22         358.51         363.89           Vocal Music - Director         4         1,412.88         1,434.04         1,455.56           Play Director - Non-Musical         4.5         1,589.49         1,613.30         1,637.51           Play Director - Musical         2.25         794.75         806.65         818.75           **Orchestra - Musical Play         1         353.22         358.51         363.	Frosh Cheer Winter	2.5	883.05	896.28 ···	909.73
Weightroom Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Band Director – Senior High         11         3,885.42         3,943.61         4,002.79           *Band Director – Jr. High         5.5         1,942.71         1,971.81         2,001.40           *Color Guard Coach         1         353.22         358.51         358.51         358.51         358.51         368.56         2,815.76         2,868.08         2,911.12	Jr. High Cheer Fall & Winter	2	706.44	717.02	727.78
*Band Director — Senior High 11 3,885.42 3,943.61 4,002.79 *Band Director — Jr. High 5.5 1,942.71 1,971.81 2,001.40 **Color Guard Coach 1 353.22 358.51 363.89 **Vocal Music - Director 4 1,412.88 1,434.04 1,455.56 **Play Director — Musical 8 2,825.76 2,868.08 2,911.12 **Play Director — Non-Musical 4.5 1,589.49 1,613.30 1,637.51 **Play Director — Assistant Musical 4 1,412.88 1,434.04 1,455.56 **Vocal Music — Director — Musical 2.25 794.75 806.65 818.75 **Vocal Music — Director — Musical 2.25 794.75 806.65 818.75 **Orchestra — Musical Play 1 353.22 358.51 363.89 **Academic Games 3.25 1,147.97 1,165.16 1,182.64 **Math 1/5 **History 1/5 **Science 1/5 **Technology 1/5 **English 1/5 **Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62 **Academic Track Jr. High Coordinator 0.75 /264.92 268.88 272.92 **Science Fair Coordinator 0.75 /264.92	Jr. High Assistant Cheer	1.25	441.53	448.14	454.86
*Band Director – Senior High 11 3,885.42 3,943.61 4,002.79  *Band Director – Jr. High 5.5 1,942.71 1,971.81 2,001.40  *Color Guard Coach 1 353.22 358.51 363.89  Vocal Music - Director 4 1,412.88 1,434.04 1,455.56  Play Director – Musical 8 2,825.76 2,888.08 2,911.12  Play Director – Non-Musical 4.5 1,589.49 1,613.30 1,637.51  Play Director – Non-Musical 4 1,412.88 1,434.04 1,455.56  *Vocal Music – Director – Musical 4 1,412.88 1,434.04 1,455.56  *Voral Music – Director – Musical 2.25 794.75 806.65 818.75  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 1,147.97 1,165.16 1,182.64  Math 1/5  History 1/5  Science 1/5  Technology 1/5  English 1/6  Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coaches (1-10 positions)  Science Fair Coordinator 0.75 / 264.92 288.88 272.92  Science Fair Coordinator 0.75 / 264.92 288.88 272.92  Science Fair Coordinator 0.75 264.92 288.88 272.92  *Science Fair Coordinator 0.75 264.92 288.88 272.92  *Science Fair Coordinator 0.75 264.92 288.88 272.92  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3.75 1,324.58 1,344.41 1,364.59  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59	The state of the s	<b>《《》。)等數</b> 從是		्र कुर्व भी कुर्व (कुर्व	4.1
*Band Director - Senior High			1,236.27		
*Band Director – Jr. High			<b>强烈</b> 为感到		The Angles
*Color Guard Coach  Vocal Music - Director  4 1,412.88 1,434.04 1,455.56  Play Director - Musical  8 2,825.76 2,868.08 2,911.12  Play Director - Non-Musical  4.5 1,589.49 1,613.30 1,637.51  Play Director - Assistant Musical  *Vocal Music - Director - Musical  *	*Band Director – Senior High	11	3,885.42	3,943.61	
Vocal Music - Director         4         1,412.88         1,434.04         1,455.56           Play Director - Musical         8         2,825.76         2,868.08         2,911.12           Play Director - Non-Musical         4.5         1,589.49         1,613.30         1,637.51           Play Director - Assistant Musical         4         1,412.88         1,434.04         1,455.56           *Vocal Music - Director - Musical         2.25         794.75         806.65         818.75           *Orchestra - Musical Play         1         353.22         358.51         363.89           *Academic Games         3.25         1,147.97         1,165.16         1,182.64           Math 1/5         1         1,147.97         1,165.16         1,182.64           Math 1/5         1         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coaches (1-10 positions)         0.75         264.92         268.88         272.92           *Science Fair Coordinator         0.75         264.92         268.88         272.92           *Science Fair Coordinator         0.75         264.92         268.88         272.9	*Band Director – Jr. High	5.5	1,942.71	1,971.81	2,001.40
Play Director - Musical         8         2,825.76         2,888.08         2,911.12           Play Director - Non-Musical         4.5         1,589.49         1,613.30         1,637.51           Play Director - Assistant Musical         4         1,412.88         1,434.04         1,455.56           *Vocal Music - Director - Musical         2.25         794.75         806.65         818.75           *Orchestra - Musical Play         1         353.22         358.51         363.89           *Academic Games         3.25         1,147.97         1,165.16         1,182.64           Math 1/5         1         1,236.27         1,254.79         1,273.62           *Cence 1/5         1         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Science Fair Coordinator         0.75         264.92         268.88         272.92           Science Fair Coordinator </td <td>*Color Guard Coach</td> <td>1</td> <td>353.22</td> <td>358.51</td> <td>363.89</td>	*Color Guard Coach	1	353.22	358.51	363.89
Play Director – Musical         8         2,825.76         2,868.08         2,911.12           Play Director – Non-Musical         4.5         1,589.49         1,613.30         1,637.51           Play Director – Assistant Musical         4         1,412.88         1,434.04         1,455.56           *Vocal Music – Director – Musical         2.25         794.75         806.65         818.75           *Orchestra – Musical Play         1         353.22         358.51         363.89           *Academic Games         3.25         1,147.97         1,165.16         1,182.64           Math 1/5         History 1/5         5         5         1,147.97         1,165.16         1,182.64           *Academic Track Jr. High Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coaches (1-10 positions)         3.5         1,236.27         1,254.79         1,273.62           *Science Fair Coordinator         0.75         264.92         268.88         272.92           *Science Fair Coordinator         0.75         264.92         268.88         272.92           *Science Fair Coordinator         0.75         264.92         268.88         272.92           *Senior Class Advisor         3	Vocal Music - Director	4		1,434.04	1,455.56
Play Director – Non-Musical         4.5         1,589.49         1,613.30         1,637.51           Play Director – Assistant Musical         4         1,412.88         1,434.04         1,455.56           *Vocal Music – Director – Musical         2.25         794.75         806.65         818.75           *Orchestra – Musical Play         1         353.22         358.51         363.89           *Academic Games         3.25         1,147.97         1,165.16         1,182.64           Math 1/5         History 1/5         Science 1/5         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coaches (1-10 positions)         3.5         1,236.27         1,254.79         1,273.62           *Science Fair Coordinator         0.75         264.92         268.88         272.92           Science Fair Coordinator         0.75         264.92         268.88         272.92           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Senior Class Advisor         3.75         1,324.58         1,344.41         1,364.59           *Junior Class Advisor         3.75         1					F. 14202
Play Director - Assistant Musical   4	Play Director – Musical	8	2,825.76	2,868.08	2,911.12
*Vocal Music – Director – Musical 2.25 794.75 806.65 818.75  *Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 1,147.97 1,165.16 1,182.64  Math 1/5  History 1/5  Science 1/5  Technology 1/5 English 1/5  Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coaches (1-10 positions)  Science Fair Coordinator 0.75 / 264.92 268.88 272.92  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59	Play Director – Non-Musical	4.5	1,589.49	1,613.30	1,637.51
*Orchestra – Musical Play 1 353.22 358.51 363.89  *Academic Games 3.25 1,147.97 1,165.16 1,182.64  Math 1/5  History 1/5  Science 1/5  Technology 1/5  English 1/6  Academic Track Jr. High Coordinator 3.5 1,236.27 1,254.79 1,273.62  *Academic Track Jr. High Coaches (1-10 positions)  Science Fair Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 / 264.92 268.88 272.92  Science Fair Coordinator 0.75 264.92 268.88 272.92  Science Fair Coordinator 0.75 264.92 268.88 272.92  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3.75 1,324.58 1,344.41 1,364.59  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59	Play Director - Assistant Musical	4	1,412.88	1,434.04	1,455.56
*Academic Games  Math 1/5 History 1/5 Science 1/5 Technology 1/5 English 1/5  Academic Track Jr. High Coordinator  *Academic Track Jr. High Coaches (1- 10 positions)  Science Fair Coordinator  Science Fair Coordinator  O.75  Cacademic Track Jr. High Coaches (1- 0.75  Cacademic Track	*Vocal Music - Director - Musical	2.25	794.75	806.65	818.75
Math 1/5       History 1/5         Science 1/5       Technology 1/5         English 1/5       Image: Control of the property of	*Orchestra – Musical Play	1	353.22	358.51	363.89
History 1/5 Science 1/5 Technology 1/5 English 1/5 Academic Track Jr. High Coordinator  *Academic Track Jr. High Coaches (1-10 positions)  Science Fair Coordinator  Science Fair Coordinator  O.75  Ce4.92  Ce8.88  Ce9.92  C	*Academic Games	3.25	1,147.97	1,165.16	1,182.64
History 1/5 Science 1/5 Technology 1/5 English 1/5 Academic Track Jr. High Coordinator  *Academic Track Jr. High Coaches (1-10 positions)  Science Fair Coordinator  Science Fair Coordinator  O.75  Ce4.92  Ce8.88  Ce9.92  C	Math 1/5				
Science 1/5       Technology 1/5         English 1/5       Image: Control of the property of the pr					
English 1/5       Academic Track Jr. High Coordinator       3.5       1,236.27       1,254.79       1,273.62         *Academic Track Jr. High Coaches (1-10 positions)       3.5       1,236.27       1,254.79       1,273.62         Science Fair Coordinator       0.75       264.92       268.88       272.92         Science Fair Coordinator       0.75       264.92       268.88       272.92         Science Fair Coordinator       0.75       264.92       268.88       272.92         *Senior Class Advisor       3       1,059.66       1,075.53       1,091.67         *Senior Class Advisor       3.75       1,324.58       1,344.41       1,364.59         *Junior Class Advisor       3.75       1,324.58       1,344.41       1,364.59	· 1				
English 1/5       Academic Track Jr. High Coordinator       3.5       1,236.27       1,254.79       1,273.62         *Academic Track Jr. High Coaches (1-10 positions)       3.5       1,236.27       1,254.79       1,273.62         Science Fair Coordinator       0.75       264.92       268.88       272.92         Science Fair Coordinator       0.75       264.92       268.88       272.92         Science Fair Coordinator       0.75       264.92       268.88       272.92         *Senior Class Advisor       3       1,059.66       1,075.53       1,091.67         *Senior Class Advisor       3.75       1,324.58       1,344.41       1,364.59         *Junior Class Advisor       3.75       1,324.58       1,344.41       1,364.59	Technology 1/5				
Academic Track Jr. High Coordinator         3.5         1,236.27         1,254.79         1,273.62           *Academic Track Jr. High Coaches (1-10 positions)         3.5         1,236.27         1,254.79         1,273.62           Science Fair Coordinator         0.75         264.92         268.88         272.92           Science Fair Coordinator         0.75         264.92         268.88         272.92           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Senior Class Advisor         3.75         1,324.58         1,344.41         1,364.59           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59	1				
*Academic Track Jr. High Coaches (1-10 positions)  Science Fair Coordinator  Science Fair Coordinator  Science Fair Coordinator  Science Fair Coordinator  O.75  264.92  3.5  268.88  272.92  \$268.88  272.92  \$268.88  272.92  *Senior Class Advisor  *Senior Class Advisor  3 1,059.66  1,075.53  1,091.67  *Junior Class Advisor  3.75  1,324.58  1,344.41  1,364.59  *Junior Class Advisor  3.75  1,324.58  1,344.41  1,364.59	Academic Track Jr. High Coordinator	3.5	1,236.27	1,254.79	1,273.62
10 positions		3.5	1,236.27	1,254.79	1,273.62
Science Fair Coordinator         0.75         264.92  268.88         272.92           Science Fair Coordinator         0.75         264.92  268.88         272.92           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59					
Science Fair Coordinator         0.75         264.92  268.88         272.92           Science Fair Coordinator         0.75         264.92  268.88         272.92           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59	Science Fair Coordinator	0.75	/ 264.92	268.88	272.92
Science Fair Coordinator         0.75         264.92         268.88         272.92           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Senior Class Advisor         3         1,059.66         1,075.53         1,091.67           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59           *Junior Class Advisor         3.75         1,324.58         1,344.41         1,364.59	Science Fair Coordinator	0.75	264.92 <sup>\(\)</sup>	268.88	272.92
*Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Senior Class Advisor 3 1,059.66 1,075.53 1,091.67  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59	Science Fair Coordinator	0.75			272.92
*Senior Class Advisor       3       1,059.66       1,075.53       1,091.67         *Senior Class Advisor       3       1,059.66       1,075.53       1,091.67         *Junior Class Advisor       3.75       1,324.58       1,344.41       1,364.59         *Junior Class Advisor       3.75       1,324.58       1,344.41       1,364.59			A THE WAY TO MAKE A		A YIN T. IN
*Senior Class Advisor       3       1,059.66       1,075.53       1,091.67         *Junior Class Advisor       3.75       1,324.58       1,344.41       1,364.59         *Junior Class Advisor       3.75       1,324.58       1,344.41       1,364.59					
*Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59  *Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59		3	1,059.66	1,075.53	1,091.67
*Junior Class Advisor 3.75 1,324.58 1,344.41 1,364.59		3.75	1,324.58	1,344.41	1,364.59
		3.75	1,324.58	1,344.41	1,364.59
A DODE DINGE INTERVIEW I THE EMPTY INTO A STATE OF THE PROPERTY OF THE PROPERT	*Soph Class Advisor	1.5	529.83	537.77	545.84

\$ · · · ·	Extra Curricular Activities	Percent.	2008-09	2009-10	2010-11
			35,322	35,851	36,389
. : ::			Base	Base	Base
			Salary	Salary	Salary
	*Soph Class Advisor	1.5	529.83	537,77	545.84
	*Frosh Class Advisor	1.5 4	529.83	537 <sub>;</sub> 77	545.84
	*Frosh Class Advisor	1.5	529.83	537,77	545.84
4.				"蒙特"。	
	*Yearbook Advisor	5	1,766.10	1,792.55	1,819.45
	*Student Senate HS Advisor	3	1,059.66	1,075.53	1,091.67
i i	*Jr. High Student Council Advisor	2.5	883.05	896.28	909.73
		figu. Lako har	4.	,	
	*Youth in Government Chair	2.25	794.75	806.65	818.75
İ	*Youth in Government Assistant	1.25	441.53	448.14	454.86
	表	·		的學生,都是一	
upa dantus 117 P	*English Department Chairperson	1.5	529.83	537.77	545.84
	*Fine Arts Department Chairperson	1.5	529.83	537.77	545.84
301 Stoke 1812 SA A	*History Department Chairperson	1.5	529.83	. 537.77	545.84
	*Math Department Chairperson	1.5	529.83	537.77	545.84
	*Science Department Chairperson	1.5	529.83	537.77	545.84
416 Y. A	*French Club Advisor	.54.54	353.22(J)	358.51	363.89
	*Spanish Club Advisor	1	353.22	358.51	363.89
	*German Club Advisor	1	353.22	358.51	363.89
3(	*SADD Club Advisor	1	353.22	358.51	363.89
ge der	*Varsity Club Advisor	. 1.	353.22 ,,	358.51	363.89
3. 1.1 E	*National Honor Society Advisor	. 1	353.22 :::	358.51	363.89
ill of the	*Art Club Advisor	<sup>7</sup> . 1	353.22	358.51	363.89
	*Camp Hartley Advisor/Night	1	353.22	358.51	363.89
	*Camp Hartley Advisor/Night	1	353.22	358.51	363.89
े अंद्र व्यक्त	*Camp Hartley Advisor/Night	1 .,	353.22	358.51	363,89
The second secon	*Camp Hartley Advisor/Night	1	353,22	358.51	363.89
	*Camp Hartley Advisor/Night	1	353.22	358.51	363.89
	*Camp Hartley Advisor/Night	· 1	353.22	358.51	363.89
					9.47
	*Driver Education Instructor	<u> </u>	22.88/hr	23.22/hr	23.57/hr
	*Driver Education Director		24.01/hr	24.37/hr	24.74/hr
	*Substitute Teacher	Yearly Salary %	24.01	24.37	24.74

Extra Curricular Activities	Percent	2008-09 35,322	2009-10 3 <b>5,851</b>	2010-11 36,389	
		Base Salary	Base Salary	Base Salary	
Longevity					 • :::
1į <sup>th</sup> Year		·· 313.41	318.11	322.88. 🗆 -	· -
1.6 <sup>th</sup> Year		638.60	648.10	657.82	
21 <sup>st</sup> Year		959.07	973.46	988.06	J) 1
				. 30 f	]
*Activities not eligible for Schedule B		:	ı	• • •	3,1
Longevity payments					<b>,</b> ;
****Assistant coach positions will be dropped when less than 12 athletes participate.	: 1. 3	:			

In a given year when there is no Freshmen Baseball position, an assistant coach will be given to Varsity Baseball and Varsity Softball. The pay will be 2.5% for each position.

Curriculum: Upon the approval of the Superintendent, curriculum work outside the normal workday will be compensated using the current VE teacher hourly sub rate of \$24.01.

Longevity: For the 2008-09 contract year, longevity payments shall be increased 2% over the 2007-08 rates. For the 2009-10 contract year, longevity payments shall be increased 1.5% over the 2008-09 rates. For the 2010-11 contract year, longevity payments shall be increased 1.5% over the 2009-10 rates.

(Longevity payment made with the Schedule B payment after the completion of the season.)

APPENDIX C - SCHOOL CALENDAR			2010-2011
	2008-2009	2009-2010	Aug. 31 (T)
First day of School Teachers	Aug. 26 (T)	Sept. 1 (T)	Sept. 1 (W)
Professional Development – Full Day	Aug. 27 (W)	Sept. 2 (W)	Sebr 1 (AA)
Teachers Only	: 5	C + C (T1)	Sept. 2 (TH)
Professional Development - Haif Day	Aug. 28 (TH)	Sept. 3 (TH)	Sept. 2 (111)
Topobore Only	· · · · · · · · · · · · · · · · · · ·	0 (/5)	Sept. 3 (F)
Labor Day - No School	Aug. 29 (F)	Sept. 4 (F)	
Lahor Day - No School	Sept. 1 (M)	Sept. 7 (M)	Sept. 6 (M)
First Day of School Students - 1/2 day	Sept. 2 (T)	Sept. 8 (T)	Sept. 7 (T).
Professional Development – ½ day			
No School – PM		50.487	Sept. 29 (W)
Professional Development – ½ day	Sept. 24 (W)	Sept. 30 (W)	Sept. 29 (44)
No School		= == 018	0-4-07-048
Professional Development – ½ day	Oct. 29 (W)	Oct. 28 (W)	Oct. 27 (W)
No School	<u> </u>		11 00 (14)
Evening Darent-Teacher Conferences	Nov. 24 (M)	Nov. 23 (M)	Nov. 22 (M)
* to Black 9. Wigh School may discuss option to	Nov. 25 (T)	Nov. 24 (T)	Nov. 23 (T)
have two different evening conferences dates			00 (T)
Professional Development – ½ day	Nov.25 (T)	Nov. 24 (T)	Nov. 23 (T)
No School			2/00
Thanksgiving Break	Nov. 26-28	Nov. 25-27	Nov. 24-26
Hanksgiving break	(W-F)	(W-F)	(W-F)
Christmas Break	Dec. 22-Jan. 2	Dec. 23-Jan. 1	Dec. 22-Dec. 31
Christinas Dreak			
School Resumes	Jan. 5 (M)	Jan. 4 (M)	Jan. 3 (M)
Professional Development - 1/2 day	************	Jan. 20 (W)	Jan. 19 (W)
No School	Jan. 21 & 22	Jan. 27 & 28	Jan. 26 & 27
½ Day Exams	Jan. 23 (F)	Jan. 29 (F)	Jan. 28 (F)
Teacher Records Day	Jan. 28 (W)		
Professional Development – ½ day			
No School	Feb. 16 (M)	Feb. 15 (M)	
President's Day - No School			
- 15 LDayslanmont 16 day	Feb. 25 (W)	Feb. 24 (W)	Feb. 23 (W)
Professional Development - 1/2 day	, , , , , , , , , , , , , , , , , , , ,		
No School	Mar. 25 (W)	Mar. 31 (W)	Mar. 30 (W)
Professional Development – ½ day	111011 20 (11)		
No School	Apr. 6-13	Apr. 2-9	Apr. 4-8
Spring Break	April 12	April 4	April 24
Easter	ENDIII 16	2 10111 1	Apr. 22-25
No School	April 20.(\A/\	April 28 (W)	April 27 (W)
Professional Development - 1/2 day	April 29 (W)	ripin 20 (**)	1
No School account of the comment		May 26 (W)	May 25 (W)
Professional Development – 1/2 day		, I way 20 (44)	1110, 20 (11)
No School	1 AP /4 83	8 for 24 /8 A	May 30 (M)
Memorial Day - No School	May 25 (M)	May 31 (M)	June 9 & 10
Exams - ½ Day for Students in AM	June 8 & 9	June 10 & 11	
	((T-W)	(TH & F)	(TH & F)
Last Day for Students & Staff	June 9 (T)	June 11(F)	June 10 (F)

Teachers will have nine (9) half days released for professional development/staff inservice. Professional development/staff inservice will be conducted once a month in September, October, November, January, February, March, April, and May. Professional development/staff inservice will last 2 1/2 hours and teachers will be released at 3:30 p.m. on those days.

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### VASSAR PUBLIC SCHOOL - TEACHER EVALUATION INSTRUMENT

### PHILOSOPHY/GOAL

Evaluation should serve as a basis for guidance and constructive comment. The goal of an evaluation is to fairly and accurately assess and improve the quality of individual work performance and ultimately student outcomes.

The Vassar Board of Education is responsible, by law, for the employment and discharge of all personnel. If a member of the professional staff, after receiving a reasonable degree of assistance fails to perform his/her duties at the expected level, dismissal procedures provided by the Michigan State Teacher Tenure Act, the policies of the Board of Education and the Master Contract will be invoked.

To that end, the following guidelines are set forth:

#### GUIDELINES

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Teachers should be made fully aware of outcomes, duties, and policies of the District. They should be clearly informed of the evaluation procedure and criteria. Copies of this instrument will be provided for that purpose.

It must be recognized that there are varied methods of teaching which are acceptable. It must also be recognized that differences exist in teaching situations. Opportunity before and after the observation and prior to the formal written evaluation will be provided for discussion pertaining to the evaluation. An Individual Development Plan (IDP) will be established for both probationary and tenured teachers as outlined by the law. The content of the IDP will be consistent with the criteria listed in the evaluation instrument. Within fifteen (15) days a written formal evaluation document will be presented to the teacher. Both regular observations in the classroom as well as observations of total teacher performance may be noted. Any teacher wishing to add written comments to the formal evaluation document may do so within five (5) days of receiving their Such comments will be added to the document. evaluation document. Educationally certified administrative personnel from the District may be a part of the evaluation process after the initial evaluation is completed by an administrator with direct supervisory capacity over the teacher.

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# EVALUATION OF TEACHER PERFORMANCE Vassar Public Schools

Vassar Public Schools		10074-0-1007	APPLICATION	
EACHER'S NAME	S	·U.	N.	S
	`A	T-2 5.1 C-7-24	70.00	
		S		
UILDING GRADE OR SUBJECT		A		
	S		0.	
			₽B÷	0
DATES OF OBSERVATIONS	A	S	S	M
	C	×F.	E	M
		Α		E
	0	0	W	M.
	R	701 5	NE.	
ODEVELOPMENT OF LEARNING EXPERIENCES 12 13 15	Y	0	D	S
	12	R		
		Y		
A, PLANNING	1		T .	. 1
Course outline follows logical development			1	
Displays knowledge of the subject				
Keeps abreast of new developments		١.		•
Follows District adopted curriculum			1	
			+	1
	i	1		ŀ
5. Teacher records weekly plans	<del> </del>		-	-
Teacher records weekly plans     Teacher plans and organizes for successful learning outcomes				
Teacher records weekly plans     Teacher plans and organizes for successful learning				
Teacher records weekly plans     Teacher plans and organizes for successful learning outcomes				
Teacher records weekly plans     6. Teacher plans and organizes for successful learning outcomes Comments:				
Teacher records weekly plans         6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION				
Teacher records weekly plans     Teacher plans and organizes for successful learning outcomes Comments:  B. PRESENTATION  1: Uses a variety of procedures and/or materials				,
Teacher records weekly plans     Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION  1. Uses a variety of procedures and/or materials (prepared or original)				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1. Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1. Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1. Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly 4. Encourages individual contributions, effort, and creativity				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1. Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly 4. Encourages individual contributions, effort, and creativity to improve student success				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1. Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly 4. Encourages individual contributions, effort, and creativity to improve student success 5. Displays enthusiasm for the subject				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1. Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly 4. Encourages individual contributions, effort, and creativity to improve student success 5. Displays enthusiasm for the subject 6. Circulates among pupils giving guidance and direction				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1: Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly 4. Encourages individual contributions, effort, and creativity to improve student success 5. Displays enthusiasm for the subject 6. Circulates among pupils giving guidance and direction 7. Is willing to devote time to helping students outside of				
5. Teacher records weekly plans 6. Teacher plans and organizes for successful learning outcomes  Comments:  B. PRESENTATION 1: Uses a variety of procedures and/or materials (prepared or original) 2. Makes clear, definite and useful assignments 3. Answers questions clearly, thoroughly and frankly 4. Encourages individual contributions, effort, and creativity to improve student success 5. Displays enthusiasm for the subject 6. Circulates among pupils giving guidance and direction 7. Is willing to devote time to helping students outside of class.				
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<ol> <li>Teacher records weekly plans</li> <li>Teacher plans and organizes for successful learning outcomes</li> <li>Comments:</li> <li>B. PRESENTATION</li> <li>Uses a variety of procedures and/or materials (prepared or original)</li> <li>Makes clear, definite and useful assignments</li> <li>Answers questions clearly, thoroughly and frankly</li> <li>Encourages individual contributions, effort, and creativity to improve student success</li> <li>Displays enthusiasm for the subject</li> <li>Circulates among pupils giving guidance and direction</li> <li>Is willing to devote time to helping students outside of class.</li> <li>Follows a consistent, sequential format preferably:         <ul> <li>Statement of objectives</li> </ul> </li> </ol>				
<ol> <li>Teacher records weekly plans</li> <li>Teacher plans and organizes for successful learning outcomes</li> <li>Comments:</li> <li>B. PRESENTATION         <ol> <li>Uses a variety of procedures and/or materials (prepared or original)</li> <li>Makes clear, definite and useful assignments</li> <li>Answers questions clearly, thoroughly and frankly</li> <li>Encourages individual contributions, effort, and creativity to improve student success</li> <li>Displays enthusiasm for the subject</li> <li>Circulates among pupils giving guidance and direction</li> <li>Is willing to devote time to helping students outside of class.</li> </ol> </li> <li>Follows a consistent, sequential format preferably:         <ol> <li>Statement of objectives</li> <li>Presentation of material</li> </ol> </li> </ol>				
<ol> <li>Teacher records weekly plans</li> <li>Teacher plans and organizes for successful learning outcomes</li> <li>Comments:</li> <li>B. PRESENTATION         <ol> <li>Uses a variety of procedures and/or materials (prepared or original)</li> <li>Makes clear, definite and useful assignments</li> <li>Answers questions clearly, thoroughly and frankly</li> <li>Encourages individual contributions, effort, and creativity to improve student success</li> <li>Displays enthusiasm for the subject</li> <li>Circulates among pupils giving guidance and direction</li> <li>Is willing to devote time to helping students outside of class.</li> </ol> </li> <li>Follows a consistent, sequential format preferably:         <ol> <li>Statement of objectives</li> <li>Presentation of material</li> <li>Guided practice</li> </ol> </li> </ol>				
<ol> <li>Teacher records weekly plans</li> <li>Teacher plans and organizes for successful learning outcomes</li> <li>Comments:</li> <li>B. PRESENTATION         <ol> <li>Uses a variety of procedures and/or materials (prepared or original)</li> <li>Makes clear, definite and useful assignments</li> <li>Answers questions clearly, thoroughly and frankly</li> <li>Encourages individual contributions, effort, and creativity to improve student success</li> <li>Displays enthusiasm for the subject</li> <li>Circulates among pupils giving guidance and direction</li> <li>Is willing to devote time to helping students outside of class.</li> </ol> </li> <li>Follows a consistent, sequential format preferably:         <ol> <li>Statement of objectives</li> <li>Presentation of material</li> </ol> </li> </ol>				

III-PROFESSIONAL SPIRIT AND ATTITUDE R		上十十年	N.	O
·	THE ALL SE	\$1:\ <del>\</del> \$2\\	争的较	بتيع
A. PROFESSIONALISM		<b>—</b> —		_
Volunteers constructive suggestions and works	1	<del> </del>		
for the improvement of the total school program				
Seeks the assistance of other personnel of the				
school system in helping students				
Adheres to current programs and policies within				
the District				
Does not permit outside activities to interfere			-	
with classroom responsibilities				
5. Seeks out opportunities for professional growth				-
Comments:	····			
•				
· ·				
B. CLASSROOM MANAGEMENT Care of School Property				
Insists upon pupil respect for books, desks and other			•	
school property				
Attempts to maintain adequate classroom facilities				
and teaching materials				
3. Maintains up-to-date records, lesson plans and seating				
charts				
Submits student progress reports on request				
Comments:				
Has friendly, pleasant attitude				
Has friendly, pleasant attitude     Presents neat, well-groomed appearance			-	
Has friendly, pleasant attitude				
Has friendly, pleasant attitude     Presents neat, well-groomed appearance				
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written				
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written and oral communication			-	
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written and oral communication     Appears self-confident and poised     Shows initiative and self-reliance     Possesses sense of humor and an even disposition				
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written and oral communication     Appears self-confident and poised     Shows initiative and self-reliance     Possesses sense of humor and an even disposition			-	
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written and oral communication     Appears self-confident and poised     Shows initiative and self-reliance			-	
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written and oral communication     Appears self-confident and poised     Shows initiative and self-reliance     Possesses sense of humor and an even disposition     Demonstrates emotional stability, reliability and good judgment				
Has friendly, pleasant attitude     Presents neat, well-groomed appearance     Uses the English language correctly in both written and oral communication     Appears self-confident and poised     Shows initiative and self-reliance     Possesses sense of humor and an even disposition     Demonstrates emotional stability, reliability and good				
<ol> <li>Has friendly, pleasant attitude</li> <li>Presents neat, well-groomed appearance</li> <li>Uses the English language correctly in both written and oral communication</li> <li>Appears self-confident and poised</li> <li>Shows initiative and self-reliance</li> <li>Possesses sense of humor and an even disposition</li> <li>Demonstrates emotional stability, reliability and good judgment</li> <li>Accepts criticism constructively and makes suggestions tactfully</li> </ol>				
<ol> <li>Presents neat, well-groomed appearance</li> <li>Uses the English language correctly in both written and oral communication</li> <li>Appears self-confident and poised</li> <li>Shows initiative and self-reliance</li> <li>Possesses sense of humor and an even disposition</li> <li>Demonstrates emotional stability, reliability and good judgment</li> <li>Accepts criticism constructively and makes suggestions</li> </ol>				

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II RELATIONSHIPS	S		Ns	G:
The state of the s				
A. RELATIONSHIP WITH STUDENTS				
Maintains consistent control that enhances student self esteem			 €.\s:	, ; ;
Expects and receives proper respect from pupil and shows proper respect for them			The state of	
3. Shows fairness, patience and understanding				
Holds students to a standard of achievement consistent with individual abilities				
5. Considers student home environment				
6. Evaluates pupils frequently with varied techniques	<u> </u>		٠. ،	1
7. Accepts the role of counselor when the need arises				<u> </u>
Does not disregard infractions of the school's rules     and policies				ã
Comments:		•		ı∭.
11.1	•	•		
			·	
B. RELATIONSHIP WITH PARENTS	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Contacts parents when the situation warrants it		ļ <u>.</u>	<u> </u>	<del> </del>
2. Welcomes parent conferences and is frank, yet tactful	<u> </u>	<u> </u>	ļ	<u> </u>
Treats parents courteously, respects their views, and recognizes their responsibilities				
Comments:		7.		
	-	ļis.	day. Ety	
C. RELATIONSHIP WITH STAFF				
Cooperates with staff members and shares ideas				
2. Respects the opinions and concerns of other staff				
Comments:				
	•			
			•	

1 Teachers Agreement

1841. 149

# I. D. P.

Teacher Status: Probationary	-	Tenu	re _	Ye	ar .
The employee's signature does not necessarily indicate agreement - rather, that a conference has been held on the date indicated.		·			·
Held off the date indisaced.	•	T	eacher Sigi	nature	
				•	1.01
	,	F	rincipal Sig	nature	
Date:				-	
<u>Goal 1</u> :					
Purpose of the Goal:			,		
		••		•	e.
				•	-
Teacher Plan:	٠	••			
Administrative Support:					
Administrative Cupport.		·			
		Security 11			er.
Goal 2:					
Purpose of the Goal:	•				
		•			
T-ask av Bleve					% <b>€</b> *+
Teacher Plan:					i g veri
•		•			
Administrative Plan:					

Vassar EA Contract	September 1, 2008 - August 31, 2011
Goal 3:  Purpose of the Goal:	
Teacher Plan:	
Administrative Plan:	

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